

City of Casey

Quarterly Community Report

JULY TO SEPTEMBER 2023



Statement of Acknowledgement

The City of Casey proudly acknowledges the traditional owners, Casey's Aboriginal Communities and their rich culture and pays respect to their Elders past, present and future.

We acknowledge Aboriginal people as Australia's first peoples and as the traditional owners and custodians of the land on which we work and live.

Diversity Statement

The City of Casey is home to remarkable diversity with many cultures, languages, faiths and communities of worship, ages, LGBTIQA+ identities, and landscapes together forming our rich and dynamic community story.

From our first Australians to our most recent arrivals and every wave between, the City of Casey welcomes and represents all community members and their respective ambitions to live healthy, rewarding, and happy lives. We recognise this diversity as our strength and we aim to share, nurture, and celebrate it.

OUR ADMINISTRATORS

In February 2020, the elected Councillors were dismissed by an act of Parliament. Three Administrators, appointed by the Minister for Local Government now fulfil the role of the Council until October 2024.

The Administrators are:

- Noelene Duff PSM — Chair of Administrators
- Miguel Belmar
- Cameron Boardman

Also in February 2020, the Municipal Monitor released a report on the City of Casey Council. This report included two recommendations for Council's Administrators to undertake:

1. a thorough review and embedding of policies, procedures and processes for more effective decision-making and responsibilities; and
2. the development and implementation of an extensive municipal-wide program to develop more and diverse community leaders, greater participation in setting a vision for Casey, and more awareness and interest in local democracy, the role of Council and the responsibilities of Councillors.

In support of these recommendations, Council's Administrators conducted a Governance Audit in April 2020 which then informed the Integrity and Ethics Action Plan.

As part of our ongoing commitment to addressing these recommendations, Council Plan Strategic Objective 6 (Ensure good governance and transparent decision making) has been embedded into our reporting framework.

CHAIR OF ADMINISTRATORS MESSAGE



Noelene Duff PSM
Chair of Administrators
City of Casey

I am pleased to present the Quarterly Community Report for the July to September 2023 period, and first quarterly report for Year 3 of the *Council Plan 2021-25*.

The Panel of Administrators, comprised of myself, Miguel Belmar and Cameron Boardman, feel very privileged to work on behalf of the community to plan for the future and deliver services and facilities for the benefit of Casey's residents.

During the quarter, work progressed on many actions from the Annual Action Plan 2023/24.

Highlights include:

- **Increasing biodiversity and tree canopy**
Councils annual tree planting program is underway, which will increase tree canopy cover across street and park tree population in Casey.
- **Implementing a contemporary library service model**
The delivery of a number of innovation projects is underway, including a mobile library van, the introduction of library lockers at Orana, Manna Gum and Cranbourne West community hubs and a library lounge at Cranbourne West Community Hub.
- **Supporting and empowering the community to reduce their energy usage**
An online open data platform was created which allows residents to compare electricity and gas emissions by suburb. Council's website will also be updated with home energy efficiency content, including an information video to support sustainability kits which are available at Casey libraries.

Casey's Capital Works Program aims to provide infrastructure that helps people connect socially and build strong, healthy, and resilient communities.

The program features an investment of \$149.2 million to deliver approximately 358 projects during the 2023/24 financial year.

- During the quarter, a number of projects were completed, including the Camms Road Maternal and Child Health Centre renewal, Ercildoune Homestead landscape works, playground renewal to Ray Perry Park and road rehabilitation works to Latrobe Street in Cranbourne.

Between July and September, 11,143 people visited the Casey Conversations page to have their say on a range of consultation opportunities. Using this engagement platform, more than 749 submissions were received from the community on 20 major projects.

Notable engagements include:

- Expressions of interest to join the Disability Access and Inclusion Advisory Group. The advisory group is a voice for people with a disability, their families and carers. The group will provide a platform for meaningful collaboration, enabling members to actively contribute to shaping policies, programs, and services that directly impact the lives of those with disabilities.

I would like to thank all members of the community who participated in community engagement activities and events and encourage everyone to take the opportunity to get involved to help shape a better future for our city.

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INTRODUCTION

Welcome to the City of Casey's Quarterly Community Report for the July to September 2023 period.

The Quarterly Community Report provides a detailed statement of Council's performance against the *Council Plan 2021-25*.

It also outlines the progress of delivering the *Annual Action Plan 2023/24*, financial performance, capital works project delivery, community engagement updates and other details as requested by the Minister for Local Government.



COUNCIL PLAN PERFORMANCE

This section provides a detailed update on Council’s progress in delivering the *Annual Action Plan 2023/24*, for the July to September 2023 period.

There are 37 actions planned for delivery in 2023/24, including three actions carried over from the 2022/23 financial year.

Summary of action status’ as of 30 September 2023

- 37 in progress



Strategic Objective 1

Deliver sustainable infrastructure and activate places

Strategy 1.1 Advocate and build an accessible and well-connected local transport network

Due date: 30 June 2024

Action: Influence State and Federal Government priorities for infrastructure investment, grants and partnerships to improve and deliver infrastructure for the growing Casey community.

Status: In progress 

Latest update: Budget submissions were provided for each electorate to support local State MPs with their 2024/25 budget submissions. Grant opportunities are being progressed under the Local Roads and Community Infrastructure Program, Growing Suburbs Fund, Blackspot and Greyspot Program, Growth Areas Infrastructure Charge - Building New Communities Program, and the Local Sports Infrastructure Fund.

Strategy 1.2 Foster partnerships that ensure Casey remains a destination for arts, culture, sport and leisure

Due date: 30 June 2024

Action: Leverage sporting partnerships and events of significance to provide residents opportunities to watch, and pathways to participate in higher levels of sporting competition within the City of Casey.

Status: In progress 

Latest update: During the quarter, Casey Fields hosted weekly VFL and VFLW games including a Victorian Football League Finals match. Casey also hosted an A-League Men's Soccer Friendly match between Melbourne City FC and Adelaide United.

Strategy 1.3 Design, build and cultivate places that create a sense of belonging, connection and pride

Due date: 30 June 2024

Action: Finalise the detailed design for a new Cranbourne Community Hub where the community can access services, connect and learn.

Status: In progress 

Latest update: The proposed Cranbourne Community Hub is a purpose-built facility that will bring together Council and community services in central Cranbourne, making interacting with Council as easy as possible. Planning activity has continued this quarter, including detailed analysis of the traffic and parking impact of the proposed hub. The initial data review supports the proposed Lyall Street location of the hub and has confirmed the capacity of the surrounding road and parking network to support increased activity.

Action: Finalise the construction of major infrastructure projects including Casey Fields Soccer Stage 2, Max Pawsey Stormwater harvesting and wetland, Pearcedale Recreation Reserve Pavilion, Robert Booth Recreation Reserve Pavilion and Clyde Township Family and Community Centre.

Status: In progress ■

Latest update: Work is progressing well with both the Pearcedale and Robert Booth recreation reserves expected to be completed in November 2023. Practical completion for Casey Fields Soccer Stage 2 is expected in November and a full handover of the facility is expected in December 2023. As part of the Max Pawsey harvesting and wetlands project, earth works will be completed by mid-November.

Action: Build strong relationships and deliver gender equality initiatives that are inclusive and reject violence against women in Casey communities.

Status: In progress ■

Latest update: Work on the *Safe and Equal Casey: Gender Equality and Prevention of Violence Against Women Strategic Plan 2022-2032* action plan has commenced. Eight out of 12 planned workshops have been held with diverse communities across Casey, to understand the needs and priorities, and also support the development of community led initiatives to promote gender equality and reject violence against women.

Council continues to uphold the Strategic Plans' principle of community-led and intersectional work, and have engaged diverse, multicultural and multilingual groups in the workshops, including LGBTIQ+, Aboriginal and Torres Strait Islander Peoples and women with disabilities.

A successful program completed this quarter included The Youth Boxing and Respectful Relationships pilot program. There were approximately 30 participants over the 10-week course, with feedback from both students and their parents overwhelmingly positive.

This quarter has also seen intensive planning towards Durga Chronicles and 16 Days of Activism events which will be held in quarter two. All of these programs have been Gender Equality Taskforce and community led and co-designed with a cultural lens for appropriate messaging to be delivered in safe spaces in community languages.

Action (*carried over from 2022/23*): Advocate to the Victorian and Australian Governments for funding to help deliver the Doveton Pool in the Park Masterplan.

Status: In progress ■

Latest update: Council has continued to advocate to the Victorian Government for funding towards the Doveton Pool in the Park redevelopment project, as part of the 2024/25 State Budget preparation process. The detailed design of the project is nearing completion, and a draft costing plan has been prepared, which will be used to inform further advocacy efforts to the Victorian and Australian Governments.

Strategy 1.4 Manage urban growth and deliver future-focused infrastructure that is innovative, sustainable and adaptable

Due date: 30 June 2024

Action: Undertake a strategic review of Council's property portfolio to ensure Council's landholdings are appropriate for current or future service need.

Status: In progress ■

Latest update: In order to conduct a strategic review of Council's property portfolio, work has begun to collate a dataset of Council's landholdings and a gap analysis has been undertaken in readiness for stakeholder engagement.

Action: Continue to work with the Victorian Planning Authority to finalise and implement precinct structure plans to create vibrant new communities in Casey's growth areas around Clyde and Cranbourne.

Status: In progress ■

Latest update: Council continues to partner with the Victorian Planning Authority (VPA) to prepare the Precinct Structure Plan (PSP) for the Croskell and Casey Fields South and Devon Meadows precincts. During the quarter, Council officers worked with the VPA, landowners and developers to progress the Croskell and Casey Fields South and Devon Meadows PSPs through the agency validation stage.

Strategy 1.5 Prioritise investment that revitalises our existing infrastructure and services to meet changing needs

Due date: 30 June 2024

Action: Implement a contemporary library service model that meets the needs of the community with Casey's library partner.

Status: In progress ■

Latest update: The delivery of a number of innovation projects is underway including a mobile library van, the introduction of library lockers at Orana, Mana Gum and Cranbourne West community hubs and a library lounge at Cranbourne West Community Hub.

In addition, a number of agreements (library lease, memorandum of understanding and service level agreements) have been developed and are expected to be signed off at the end of November 2023.

Strategy 1.6 Create and maintain safe and clean open spaces and places

Due date: 30 June 2024

Action: Work with local agencies to reduce anti-social behaviour and prevent crime so that all residents and visitors can work, travel, live and play in a safe and secure environment.

Status: In progress ■

Latest update: Work is underway to respond to resident concerns as they are received through Council's customer management system. These concerns are often managed by comprehensive Crime Prevention Through Environmental Design (CPTED) reports. A community safety reference group comprised of local agencies, police and community leaders meet quarterly to discuss current issues, share ideas and make connections, with the last meeting held in August. Meetings have also been held with Cranbourne Park, Endeavour Hills and Fountain Gate shopping centres to discuss safety issues, provide support and link other stakeholders that may assist with community safety.

Action: Renew playgrounds and parks to ensure the community is provided with safe and fit for purpose public open spaces.

Status: In progress ■

Latest update: Playground renewal projects are underway across the municipality as part of the Capital Works Program. Details of a number of consultations including McDowell Road Reserve, Hillgrove Crescent Reserve and Ashford Close Reserve are available on Council's community engagement platform Casey Conversations.

Strategic Objective 2

Grow Casey's current and emerging sectors

Strategy 2.1 Support the creation of new jobs, by focusing on developing local businesses, attracting investments, revitalising activity centres and facilitating employment pathways

Due date: 30 June 2024

Action: Review and amend Council's regulatory process for local businesses to make it easier to do business in Casey and increase economic activity.

Status: In progress ■

Latest update: Council progressed the development of its new Community Local Law 2023, which will supersede and replace the Community Local Law 2018. The proposed new Local Law embeds an objective to 'enhance opportunities for increased economic activity by businesses in the municipal district'. Once adopted, the new Local Law will ensure Council's regulatory processes for activities, such as footpath trading, will enhance not hinder economic activity for local traders.

In addition, Council officers have been liaising with the Victorian Government through the Department of Treasury and Finance and Department of Jobs, Skills, Industry and Regions to seek opportunities to deliver a Business Friendly Reform program. A funding application to deliver the program has been submitted, with the outcome expected early in quarter two and if successful a pilot program will begin in quarter three.

Action: Deliver a targeted investment and attraction campaign aimed at priority industry sectors to bring in new business and create jobs.

Status: In progress ■

Latest update: Council launched its Choose Casey LinkedIn page in August 2023, with an aim of promoting Casey's investment attraction program to businesses and investors. The page complements the existing Choose Casey website which highlights the reasons why a business should Choose Casey as a place to expand, relocate and grow. Between its launch on 31 August to 29 September the page has gained 84 followers, with 54 per cent having a job function of 'business development'. 74 per cent of visitors to the page are located in greater Melbourne, with 8.1 per cent located in Perth.

Council also began preparation for a feature episode of the Our Town series. The series, which airs on Channel 7 across Australia, will promote the benefits of having a business in Casey and will feature our strategic sectors, community and commercial partnerships, and successful businesses that call Casey home. Throughout quarter one, Council officers began work with the producers of the program finalising storyboards and scripts. Filming will take place across Casey in quarter two, with the episode to air in quarter three.

Strategy 2.2 Build and leverage partnerships that enhance service provision, infrastructure delivery and funding opportunities

Due date: 30 June 2024

Action: Progress the revitalisation of Council owned land in the Bunjil Place Precinct and Narre Warren Village to create opportunities for new civic, community and commercial outcomes.

Status: In progress ■

Latest update: The due diligence phase for the Bunjil Place Precinct has been completed and the masterplan endorsed by Council. Commercial strategy planning is currently underway with a report expected to be presented to Council in the coming months. A draft project plan for the Narre Warren Village sites is complete and due diligence reports are now underway.

Action (*carried over from 2022/23*): Work with Melbourne City Football Club to introduce the first year of the Club's Community Initiatives program, which will offer the community a chance to participate in local programs and events, while enhancing the partnership.

Status: In progress ■

Latest update: Melbourne City Football Club (MCFC) continued to deliver programs to the community through the City in the Community program, giving access to the local community to professional coaching and training. Meetings between MCFC and Council officers continued through this period to develop the community initiatives for the first year of the partnership. This will officially commence when the lease license agreement is signed, once MCFC receive occupancy in the new soccer pavilion.

These initiatives will include community programs, educational programs, a family day, podcasts involving MCFC players and Council's Youth Team and the delivery of social media promoting MCFC and Casey activities.

Strategic Objective 3

Foster environmentally sustainable practices and work towards being climate ready

Strategy 3.1 Conserve, enhance and restore the natural environment

Due date: 30 June 2024

Action: Implement initiatives that will increase biodiversity and tree canopy cover to work towards achieving climate resilience.

Status: In progress ■

Latest update: Council's annual tree planting program is currently underway, which will increase tree canopy cover across street and park tree population in Casey. Council's broader Greening Casey Plan was recently exhibited for public consultation. Council officers are currently reviewing and incorporating feedback, with the final plan expected to be presented and endorsed in early 2024.

Strategy 3.2 Contribute towards a circular economy through waste management and resource recovery

Due date: 30 June 2024

Action: Progress the procurement of an Advanced Waste Processing solution to replace landfill as the preferred method of residual waste disposal and secure the long-term waste needs of South East Melbourne.

Status: In progress ■

Latest update: The City of Casey joined 14 other councils in Melbourne's south east to form a company to deliver an advanced waste processing alternative to landfill. This type of company is called a special purpose vehicle (SPV) and is common in projects where there are many organisations working together.

In order to secure the long-term waste needs of south east Melbourne, a tender process has been undertaken for the regional procurement of an Advanced Waste Processing provider. Activities to date have included industry candidates preparing detailed proposals for review by the evaluation panel. An expert evaluation panel, including independent advisors, are evaluating the proposals before an Industry Development Partner is brought on board.

Action: Continue rollout of the first stages of the Victorian Government Waste Kerbside Reform Program to ensure consistency across Victoria and enable the increased recovery of recyclable materials.

Status: In progress ■

Latest update: The Waste Kerbside Reform Program aims to change how Victorian's recycle so that materials collected from households are high quality and can be re-used to make new products. The program includes changing over bin lids, which has now commenced, and the introduction of a glass service (fourth bin) by the end of 2027.

The rollout of compliant bin lid colours continues for all new and replacement kerbside bins, with pre-planning for future rollout stages continuing. Council officers have liaised with planning representatives from Regroup to facilitate the rollout of infrastructure for the statewide Container Deposit Scheme.

Strategy 3.3 Support a climate-ready city through climate change mitigation and adaptation

Due date: 30 June 2024

Action: Support and empower the community to reduce their energy usage by providing access to climate mitigation information.

Status: In progress ■

Latest update: Council developed and promoted an online open data platform, which allows residents to compare electricity and gas emissions by suburb. Work is underway to update Council's website to include home energy efficiency content. An information video has been developed to support sustainability kits which are available at Casey libraries.

Action: Implement emission reduction initiatives with a focus on sourcing green energy, improving building efficiencies and expanding roof top solar on council facilities.

Status: In progress ■

Latest update: The City of Casey has committed to a 2030 carbon neutrality target for all council facilities, assets and buildings. While many projects are underway to reduce our energy use, Council still require the remaining electricity consumption to be offset with renewable energy.

One of the potential solutions is the introduction of a solar farm in Cranbourne. In early 2023, community engagement was undertaken which provided community with an overview and understanding of the solar farm initiative. Following this, a market sounding process was completed and a tender for the provision of renewable energy for council buildings through the construction of a solar farm was advertised in September 2023.

Other work during the quarter included the development of a 10-year emission reduction capital works program to support this initiative.

Strategic Objective 4

Advocate to State and Federal Governments for key service and infrastructure delivery

Strategy 4.1 Secure funding through Council's advocacy campaign, Connecting Casey, to provide transport, infrastructure and community services

Due date: 30 June 2024

Action: Identify and progress City of Casey and Greater South East Melbourne region industry development and investment opportunities to support economic growth.

Status: In progress ■

Latest update: In August, the Greater South East Melbourne (GSEM) chair Simon McKeon addressed more than 200 business leaders at Bunjil Place during the South East Business Conference: Towards 2050. The conference brought together MPs, government representatives, CEOs and business leaders from across south east Melbourne for the first time. This opportunity was used to call for transformational infrastructure projects such as the extension of Thompsons Road and a south east airport.

Action: Deliver campaigns for priority advocacy projects, including Thompsons Road extension and Casey Fields Soccer Stage 3.

Status: In progress ■

Latest update: Advocacy for priority projects including Thompsons Road extension and upgrade, and Casey Fields Soccer Stage 3 is ongoing. These advocacy priorities, as well as others, were shared with State MPs in September 2023 for consideration ahead of their annual budget planning process for 2024/25.

Strategic Objective 5

Create a resilient, active and connected community

Strategy 5.1 Address key health and wellbeing needs within the community, by connected people to community and services

Due date: 30 June 2024

Action: Strengthen age friendly planning, support ageing in place and positively influence Council's services and programs for older people through the delivery of the Living and Ageing Well Action Plan.

Status: In progress ■

Latest update: The Living and Ageing Well Monitoring and Evaluation Plan has been completed. Recruitment for roles has been finalised, with year one implementation underway.

In addition, numerous education sessions and workshops have been set up and delivered for aged care providers in Casey. This has helped to provide them with vital access to information, tools and networks that they need to enable them to be ready for the recommendations of the aged care reforms.

Council is also working on continuous improvement initiatives designed to enhance the delivery of current programs such as Meals and Transport, which will enable us to be agile enough to respond to the changing needs of our older community.

Action: Advocate and partner to enable greater access to safe, affordable and appropriate housing options into the future.

Status: In progress ■

Latest update: This quarter, Council hosted the Municipal Association of Victoria's (MAV) Inter-Council Affordable Housing Forum covering affording housing challenges and solutions within a growth area council context. As a member of the Regional Local Government Homelessness and Social Housing Group Charter, Casey has developed a joint submission to the National Housing and Homelessness Plan.

This plan advocates for local housing and homelessness challenges and needs, and continued Charter projects to improve communications and data. An interim review of Casey's Affordable Housing Strategy is currently in progress, and work is underway to progress high impact actions for the remainder of the strategy.

Action (*carried over from 2022/23*): Work in partnership with the community to support the activation of a new Family and Community Centre in Clyde North to increase opportunities for families to access key services and feel a sense of belonging at a local level.

Status: In progress ■

Latest update: Continued delays to the construction of the community facility is ongoing, which has resulted in community consultation about the facilities services being put on hold. Once the construction of the community facility has been completed, Council will re-engage with the community for further consultation.

Strategy 5.2 Improve Council decision-making to reflect community needs and priorities

Due date: 30 June 2024

Action: Integrate principles of access and inclusion into Council policy and programs, partners and community organisations through the development and implementation of the Reconciliation Action Plan and LGBTIQA+ Action Plan.

Status: In progress ■

Latest update: Six LGBTIQA+ community and staff focus groups are being designed to further explore some of the key themes identified through community survey findings and action plan consultations to date. These will be rolled out in quarter two and used to inform key priorities for the action plan.

The first session of the LGBTIQA+ Community Reference Group was held to support growth of community capacity for inclusive practices, events and education. There has been high attendance rates for internal LGBTIQA+ inclusion training in this quarter, with 90 staff attending over six sessions.

Significant time has been invested in education and capacity-building efforts, aiming to engage and connect our organisation with the topic of reconciliation in diverse ways. Notably, an internal Yarning Circle was conducted during NAIDOC Week, fostering meaningful connections with our staff.

In September 2023, Council launched community consultation for its draft Innovate Reconciliation Action Plan (RAP) 2024-26. The draft plan outlines Council's commitment to reconciliation with Aboriginal and Torres Strait Islander Peoples, detailing a range of actions designed to build understanding, commitment, and respect for culture.

The RAP working group remains actively engaged, convening regularly to strategise for the implementation stage. This ongoing commitment underscores our dedication to advancing the cause of reconciliation within the organisation.

Strategic Objective 6

Ensure good governance and transparent decision making

Strategy 6.1 Grow the capacity of community leadership through dedicated leadership programs and pathways

Due date: 30 June 2024

Action: Deliver year three of the Community Leadership Program to increase leadership skills in the community, build capacity, and enhance reputation and trust in civic democracy in Casey.

Status: In progress ■

Latest update: A number of sessions have been held this quarter, including Strategic Planning and Project Management in July, Governance and Engagement in August and Diversity and Inclusion in September 2023. The program will conclude in October and will be followed by a graduation ceremony in November 2023.

Strategy 6.2 Continue to identify opportunities to improve better Council decision making through governance and community engagement

Due date: 30 June 2024

Action: Prepare the organisation and community for the return to elected Councillors in October 2024, enhancing good governance and ethical decision making.

Status: In progress ■

Latest update: A program for the return to elected councillors has been created, with high level phasing of initiatives to be delivered over the next 12 months, including organisational learning and development initiatives.

Action: Respond to recommendations provided through the Independent Broad-based Anti-corruption Commission (IBAC) Operation Sandon investigation to address their report findings.

Status: In progress ■

Latest update: In July 2023, IBAC tabled its Operation Sandon report. Council welcomed the release of the report and it reaffirms our commitment to continuing to work with IBAC, the Victorian Government and other relevant agencies. Since the investigation commenced in 2019, Council has engaged proactively with IBAC and has embraced opportunities identified by both the Municipal Monitor's report and integrity agencies to strengthen planning and governance controls. The report makes 34 recommendations designed to improve the state's planning processes, promote transparency in decision making, enhance donation and lobbying regulation and strengthen Council governance.

A great deal of work has already occurred to reform Council's processes and to ensure clarity around responsibilities and decision making. Since the Panel of Administrators was appointed, actions to respond to the Municipal monitor's report were undertaken as a matter of organisational priority. Where legislative reform has been recommended in relation to planning matters, Council welcomed the opportunity to provide input to this process along with the broader local government sector. Council also welcomed the recommendations made by IBAC which call for model policy and training material to be developed for the sector by Local Government Victoria.

On 15 August 2023, Council tabled its response to the IBAC Operation Sandon report findings at its Council Meeting. It also presented its response to the Audit and Risk Committee at its quarterly meeting in September 2023.

Action: Respond and advocate to the Local Government Electoral Representation Review to ensure the electoral structure reflects the diversity of Casey's communities and is compliant with the legislative requirements.

Status: In progress ■

Latest update: The Electoral Representation Review for the City of Casey is due to commence on 1 November 2023. There will be an opportunity for Council and members of the public to make a submission.

Action: Deliver candidate information sessions to inform the 2024 Election cycle to ensure there is clear understanding of the role and responsibilities of being a councillor.

Status: In progress ■

Latest update: A number of information sessions regarding the role of Council are being planned for late 2023 and early 2024. These plans will provide prospective candidates with an overview of the services and functions Council delivers and the information required in preparation for the 2024 Local Government elections.

Strategic Objective 7

Create an adaptable, innovative and financially sustainable organisation that delivers maximum community benefit

Strategy 7.1 Enhance our services with a focus on innovation and partnerships, to ensure positive outcomes are delivered to the community

Due date: 30 June 2024

Action: Develop strategic plans for key services to ensure they are innovative, partnership driven and deliver maximum value to the community.

Status: In progress ■

Latest update: Strategic Service Plans (SSPs) are used to support Council to plan for services at a holistic level rather than in a compartmentalised or siloed way. These plans will provide a better understanding of the full impact of service decisions, including the service delivery, asset, and infrastructure needs, and supporting or enabling services. This quarter has seen a further two full Strategic Service Plans (SSPs) endorsed. In addition, baseline Strategic Service Plans have been developed for those services that do not have a completed SSPs or an SSP under development. Service information and data in baseline SSPs will be a key mechanism in forming Councils 2024/25 priority initiatives.

Action: Implement a range of automated and digital solutions to make it easier and faster for customers to make requests online.

Status: In progress ■

Latest update: Council has committed to maximising self-service options. Efforts will be focused on high volume interactions so that we can deliver value where it matters most for our customers. Automation and digitisation of online forms has commenced, and community will see increased self-service options resulting in faster service delivery.

Work is currently underway to create automation for interactions where customers report an issue. It is anticipated that approximately 50 per cent of interactions via 'report an issue' will be automated by November 2023. This will result in less delays and faster service delivery for customers. Further business analysis work is underway to determine the priority and benefits of forms to digitise and automate. It is expected more self-serve digital forms will be delivered, in four phases, to the community over the next 12 months.

Strategy 7.2 Identify and implement a sustainable operating model which enhances Casey's future-readiness

Due date: 30 June 2024

Action: Implement new prioritisation and performance measurement for the organisation that focuses on community outcomes and ensures Casey is adaptable and sustainable into the future

Status: In progress ■

Latest update: This quarter has seen the development of a new performance model, which provides more comprehensive quarterly performance reporting and quarterly workshops. This enables council officers to identify adjustments that need to be made to projects and services to ensure Council are delivering the outcomes the community needs.

Action: Implement the first stage of technology upgrades across Council's systems to support the future readiness of community service delivery.

Status: In progress ■

Latest update: OneCouncil is TechnologyOne's latest Software as a Service (SaaS), and supersedes the current technology solution Council currently uses. The OneCouncil program has been agreed, a statement of work signed, and resourcing has been planned across both phases. A decision has been made to utilise as many internal resources as possible. Where required, position descriptions for external resources have been defined, with recruitment expected to commence shortly.

Council's Cyber Security program has been reviewed and re-structured accordingly. The Security Operations Centre procurement is approaching completion. The Data Enhance project has developed most of the data architecture and the project plan is nearing completion.

Strategy 7.3 Build Council's ability to pursue innovative partnerships for greater community outcomes

Due date: 30 June 2024

Action: Implement key Smart Casey Launchpad projects to improve the uptake of technology, innovation and data to create a connected, sustainable, inclusive and innovative future for our growing City.

Status: In progress ■

Latest update: Digital Skills Mentoring sessions for individuals aged 55 and above, in partnership with City of Casey, NBN, U3A and Connected Libraries, have been successfully launched. In addition, ongoing stakeholder engagement is in progress to explore the deployment of smart benches in Casey, and key projects with the potential to involve sensors for data collection and decision-making have been identified.

Action: Commence a targeted program to attract new community service organisations that will fill service gaps and enhance the health, wellbeing and safety of residents.

Status: In progress ■

Latest update: The project reference group met in September to progress individual initiatives and provide feedback on the framework. A model determining service needs and gaps was proposed for feedback, along with a Casey Futures partnership model, a model of Community Service Organisations Growth and Attraction funding, and an evaluation tool to assess the suitability of under-utilised facilities for community service organisations.

ADMINISTRATOR ENGAGEMENT WITH THE COMMUNITY

During the quarter, the Administrators attended 16 events in the community.

These events included:

- Multiple citizenship ceremonies
- Opening of the Booring Recreation Reserve
- Casey Business Awards Breakfast
- South East Business Conference Towards 2050
- Hampton Park Community House renewal commencement



Image: Noelene Duff at the Casey Business Awards Breakfast at Bunjil Place

COMMUNITY ENGAGEMENT

During the quarter, the City of Casey launched more than 20 consultations with our community, using a mix of online engagement activities on Casey Conversations as well as via email and mail.

During this period 11,143 people visited the Casey Conversations page, 93 per cent of which were first time visitors. A total of 749 community feedback submissions were made using the Casey Conversations engagement platform.

Draft Innovate Reconciliation Action Plan



In September 2023, Council launched consultation for its draft Innovate Reconciliation Action Plan (RAP) 2024-26. The draft plan outlines Council's commitment to reconciliation with Aboriginal and Torres Strait Islander Peoples, detailing a range of actions designed to build understanding, commitment, and respect for culture.

Developed by Council's RAP Working Group, in conjunction with the Aboriginal and Torres Strait Islander community through the annual community 'Yarn Up' at the Casey Aboriginal Gathering Place in Doveton, the Innovate RAP will run for two years and includes a range of actions that align to the three pillars of reconciliation set by Reconciliation Australia. It also outlines actions for achieving our organisation's vision for reconciliation.

Community members were invited to provide feedback on the draft Innovate Reconciliation Action Plan 2024/26. At the halfway point of consultation (feedback received between 18 and 30 September), a total of 214 people visited the Casey Conversations page and 25 submissions had been received.

Further information can be found here: <https://conversations.casey.vic.gov.au/reconciliation-action-plan>

COMMUNITY ENGAGEMENT

Disability Access and Inclusion Group

Between 28 August and 29 September, Council invited expressions of interest from community members interested in joining the Disability Access and Inclusion Advisory Group.

The advisory group is a voice for people with disability, their families and carers. The group will provide a platform for meaningful collaboration, enabling members to actively contribute to shaping policies, programs, and services that directly impact the lives of those with disabilities.

A total of 679 people visited the Casey Conversations page during the consultation period, with a total of 56 contributions received.

Further information can be found here: <https://conversations.casey.vic.gov.au/disability-access-and-inclusion-advisory-group>

Children's Week community consultation

Families were asked how they like to relax, play and spend their time as part of Council's Children's Week consultation from 10-24 July. A total of 518 people visited the Casey Conversations page, and 95 submissions were received.

The key themes that emerged were active play, movies, animals, physical play, books, sensory play, art and craft, dancing, drawing and music. Community members' responses assisted in developing a fun program of activities for our Spring into Play Children's Week event.

Further information can be found here: <https://conversations.casey.vic.gov.au/childrens-week-2023-community-consultation>

Want to have your say?

Be the first to hear of any new opportunities to have your say by registering your details on our dedicated community engagement website, [Casey Conversations](#).

We will continue to provide you with opportunities to have your say and be involved in Council projects, strategies and decision-making

Your feedback is crucial in helping us provide the services and infrastructure needed to support Casey's growing community.

CAPITAL WORKS HIGHLIGHTS

Clyde Recreation Reserve (Elliston Estate), Clyde

Status: Practical completion ■

Latest update: The total cost of this project is \$20 million and is funded by Council, the developer and the Victorian Government; with a grant of \$3 million received through the Community Sport Infrastructure Program, \$5.8 million funded by the developer, and the remaining funded by Council.

The reserve includes a district level AFL/cricket, netball and tennis facility, which meets the outcomes of the Clyde Creek Precinct Structure Plan and addresses a gap in sports to meet identified demand. Benefits of this project include enhanced social networks, improved health and wellbeing, a welcoming inclusive environment, gender equity, increased participation, job creation, and increased economic output through better utilisation of space.

This project reached practical completion on 25 August 2023, with a letter of Practical Completion issued to the head contractor.



CAPITAL WORKS HIGHLIGHTS

Max Pawsey Reserve Storm Water Harvesting, Narre Warren

Status: In progress ■

Latest update: The total cost of this project is \$6 million and funded by Council, the Victorian Government and Melbourne Water; with a grant of \$1.7 million received through the Integrated Water Stimulus Package, \$550,000 from Melbourne Water, and the remaining \$3.5 million provided by Council.

The overall Narre Warren Alternative Water project will be delivered in stages. This project comprises Stage 1A which will harvest and treat stormwater from Fountain Gate catchment to be used to irrigate Max Pawsey Reserve and non-potable uses like dust suppression. Stormwater runoff generated in the local catchment contains significant pollutant loads, such as litter, oil, grease, and nutrients. The proposed stormwater harvesting system will help to reduce the impact of nutrients and pollutant discharge through the landscape to Port Phillip Bay.

The construction works were delayed due to inclement weather in 2022 and early 2023, project completion is now anticipated for end October 2023.



CAPITAL WORKS HIGHLIGHTS

Upgrade Pearcedale Recreation Reserve Football/Cricket Pavilion, Pearcedale

Status: In progress ■

Latest update: The total cost of this project is \$4.1 million and is jointly funded by Council and the Victorian Government, with a grant of \$2 million received through the Growing Suburbs Fund.

The project includes demolition and reconstruction of the current football/cricket pavilion to provide compliant and female friendly facilities that align with the standards outlined in the Leisure Facilities Development Plan. The new community pavilion will incorporate 2 football/cricket change rooms, 2 female change rooms (shared football/netball), 2 umpires/referees' spaces, community/social space, canteen/kitchen, bar, and storage.

Planned benefits include improved customer satisfaction, better space utilisation, enhanced social networks, improved health and wellbeing, a welcoming inclusive environment, gender equity, increased participation and job creation.

Most of the contracted works are now complete, with project completion planned for late October 2023.



CAPITAL WORKS HIGHLIGHTS

Robert Booth Tennis Court and Lighting Renewal, Hampton Park

Status: In progress ■

Latest update: The total cost of this project is \$1.2 million and is jointly funded by Council and the Victorian Government; with a grant of \$204,413 received for the sporting lighting upgrades and the remaining funding provided by Council.

Project works will include re-construction of the 6 tennis courts with new 140mm thick reinforced concrete slab, installation of a synthetic grass surface, new LED light fittings on new poles, installation of new drainage, installation of the Book-a-court system that is currently used by Tennis Australia, and replacement of existing fencing.

The upcoming works include completion of fence replacement, installation of tennis nets, light fittings, and the book-a-court system. The project is expected to be completed in October 2023.



CAPITAL WORKS HIGHLIGHTS

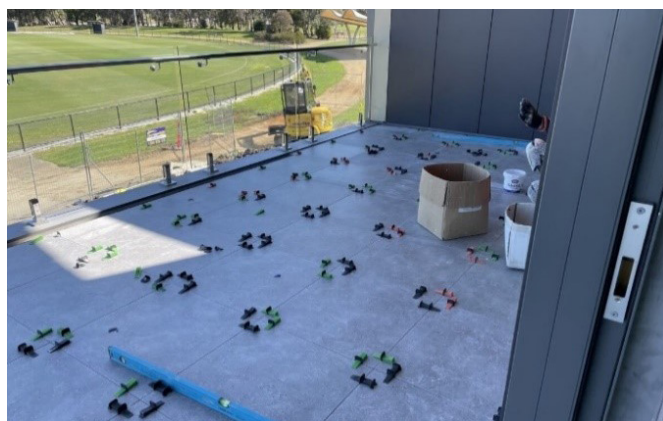
Casey Fields Cricket Ovals 4 & 5 Pavilion Upgrade, Cranbourne East

Status: In progress ■

Latest update: The total cost of this project is \$4.5 million and is jointly funded by Council and the Victorian Government; with a grant of \$1.3 million received through the Metro Cricket Grants Program.

The project includes upgrade and renewal works to bring the current pavilion up to a standard required to host elite level cricket, and to strengthen the City of Casey's position to be selected as one of the premier Cricket Hub precincts within Australia.

Works completed to date include installation of plaster, tiling to wet areas, curved ceiling, and vinyl flooring. The project is expected to be complete by the end October 2023.



CAPITAL WORKS PERFORMANCE

Summary

The City of Casey's 2023/24 Capital Works Program features 358 projects and an investment of \$149.2 million.

A map of capital works projects for 2022/23 is available on Council's website at:
www.casey.vic.gov.au/corporate-planning-reporting

All projects

Total actual expenditure to date for the 2023/24 Capital Works Program is \$27,560,000. Progress to date includes a mix of structural works (community facilities including family and community centres and sports facilities such as pavilions, ovals and lighting) and infrastructure (roads, drainage and bridges).

Some of the projects delivered during the quarter include:

- Camms Road Maternal and Child Health Centre renewal, Cranbourne
- Ercildoune Homestead landscape works, Cranbourne West
- Tooradin Recreation Reserve minor capital works drainage and path, Tooradin
- Playground renewal Ray Perry Park, Cranbourne
- Playground renewal Arleon Crescent Reserve, Cranbourne
- Playground renewal Bluebird Drive Reserve, Berwick
- Road rehabilitation Barkly Street from Latrobe Street to Loch Street, Cranbourne
- Road rehabilitation Canterbury Street from Latrobe Street to Loch Street, Cranbourne
- Road rehabilitation Latrobe Street, Cranbourne
- Road resealing Soldiers Road from Streeton Way to Monash Freeway Bridge, Berwick

The following projects have experienced delays due to economic, construction industry, and other adverse conditions:

- Drainage new and improved - Harry Street Reserve Flood Reduction Works, Cranbourne
- Drainage new and improved – Browns Road Flood Mitigation Works, Devon Meadows
- Linking Paths – Ernst Wanke Road from Gori Court to Lavender Place, Narre Warren North
- Clyde Recreation Reserve District AFL/Cricket Sports Development, Clyde
- Casey Fields Fitness Trail Stage 2, Cranbourne East
- Robert Booth Reserve tennis lighting upgrade, Hampton East
- Road construction unsealed roads - Ballarto Road West of Botanical Gardens to quarry entrance, Cranbourne

CAPITAL WORKS PERFORMANCE

- Road construction unsealed roads - Chevron Avenue existing seal to Pearcedale Road, Cranbourne South
- Robert Booth Reserve Tennis Court resurface, Hampton Park

All projects	%	('000)
Total annual budget (Adopted budget)	100%	\$149,177
YTD expenditure		
Estimate	16.8%	\$25,069
Actual	18.5%	\$27,560

FINANCIAL STATEMENTS

Summary

The report for the three months ended 30 September 2023 shows a surplus of \$239.5 million which is \$5.5 million (2 per cent) favourable to budget.

Explanations of variances with a materiality threshold of the lower of 10 per cent or \$1,000,000 are included within the variance report.

Expenses are \$3.2 million (3 per cent) favourable, inclusive of elements relating to timing differences in materials and consumables for developer reimbursements.

Revenue is \$2.2 million (1 per cent) higher than budget which is predominantly in relation to interest on investments achieved due in part to the economic decisions on interest rates by the Reserve Bank of Australia and increased user fees.

Council will continue to regularly monitor its position compared to budget as these impacts become more apparent to the end of the year.

Please note, the amounts presented in the following financial statements have been rounded to the nearest thousand dollars unless otherwise specified. Minor discrepancies in tables between totals and the sum of components are due to rounding.



Standard Statement of Financial Performance

As at 30 September 2023

		Year to date				
	Annual budget	Budget	Actual	Variance	Variance	Ref
	\$'000	\$'000	\$'000	\$'000	%	
Income						
Rates	299,199	298,207	296,963	(1,243)	0%	1
Statutory fees and fines	12,474	2,902	3,202	301	10%	2
User fees	14,927	3,564	4,231	667	19%	3
Grants operating (recurrent)	51,784	10,874	10,923	49	0%	
Grants operating (non-recurrent)	2,016	504	504	-	0%	
Grants capital (recurrent)	3,000	-	39	39	0%	
Grants capital (non-recurrent)	5,414	-	-	-	0%	
Contributions – monetary	53,987	13,452	13,815	363	3%	
Contributions – non-monetary	128,000	10,000	10,197	197	2%	
Interest	11,447	2,698	4,137	1,438	53%	4
Net gain/(loss) on disposal of prop, infra and plant	100	25	557	532	2127%	5
Share of net profits/(losses) of associates and joint ventures					0%	
Other income	1,385	318	251	(68)	-21%	6
Total income	583,735	342,544	344,818	2,275	1%	
Expenses						
Employee costs	143,465	37,148	37,499	(351)	1%	
Materials and consumables	127,088	25,240	22,842	2,398	-10%	7
External contracts	95,693	20,734	20,120	614	-3%	
Utilities	10,076	2,446	2,211	235	-10%	8
Borrowing costs	1,016	286	296	(10)	4%	
Finance costs – leases	669	167	200	(33)	20%	9
Depreciation	79,273	19,818	19,813	5	0%	
Amortisation	1,849	462	467	(5)	1%	
Bad Debts	97	14	-	14	-100%	10
Other expenditure	7,213	2,199	1,835	363	-17%	11
Total expenses	466,438	108,515	105,284	3,232	-3%	
Surplus (deficit) month end	117,299	234,028	239,534	5,506	2%	
Other comprehensive income (items that will be classified to surplus or deficit in future periods)						
Share of other comprehensive income of associates and joint ventures accounted for by equity method	-	-	-	-	100	
Total comprehensive result	117,299	234,028	239,534	5,506	2%	

Standard Statement of Financial Position

For the period ended on 30 September 2023

		Year to date				
	Annual budget	Budget	Actual	Variance	Variance	Ref
	\$'000	\$'000	\$'000	\$'000	%	
Assets						
Current assets						
Cash and cash equivalents	24,934	25,603	29,273	3,670	14%	12
Trade and other receivables	30,812	301,416	295,485	(5,930)	-2%	13
Other financial assets	316,922	311,894	310,680	(1,214)	0%	14
Assets classified held for sale	-	2,905	2,905	-	0%	
Total current assets	372,667	641,817	638,343	-3,474	-1%	
Non-current assets						
Investments in associates and joint ventures	4,403	4,403	4,766	363	8%	
Property, infrastructure, plant and equipment	6,672,401	6,653,090	6,661,110	8,020	0%	15
Right of use of assets	7,784	9,408	10,302	894	10%	16
Other financial assets	5,000	7,000	7,000	-	0%	
Total non-current assets	6,689,588	6,673,901	6,683,178	9,277	0%	
Total assets	7,062,255	7,315,718	7,321,521	5,803	8%	
Liabilities						
Current liabilities						
Trade and other payables	25,461	26,130	25,781	(349)	-1%	
Trust fund and deposits	39,019	53,317	53,540	223	0%	
Interest bearing loans and borrowings	8,300	6,061	6,061	0	0%	
Provisions	37,225	25,589	24,512	(1,077)	-4%	17
Lease liability	1,725	1,091	1,162	71	7%	
Unearned revenue	26,020	23,912	24,026	114	0%	
Total current liabilities	137,750	136,099	135,082	-1,017	-1%	
Non-current liabilities						
Interest bearing liabilities	14,206	22,506	22,506	-	0%	
Provisions	11,685	12,863	12,863	-	0%	
Lease Liability	7,328	9,214	10,113	899	10%	
Total non-current liabilities	33,219	44,583	45,482	899	2%	
Total liabilities	170,970	180,682	180,564	(118)	0%	
Net assets	6,891,286	7,135,036	7,140,957	5,921	8%	
Equity						
Accumulated surplus	3,042,539	3,297,261	3,291,019	(6,243)	0%	18
Asset Revaluation Reserve	3,586,747	3,592,244	3,592,244	-	0%	
Reserve	262,000	245,531	257,695	12,164	5%	19
Total equity	6,891,286	7,135,036	7,140,957	5,921	8%	

Standard Statement of Cash Flows

For the period ended on 30 September 2023

		Year to date				
	Annual budget Inflows/ (Outflows)	Budget Inflows/ (Outflows)	Actual Inflows/ (Outflows)	Variance \$	Variance	Ref
	\$'000	\$'000	\$'000	\$'000	%	
Cash flows from operating activities						
Rates and charges	298,708	49,509	44,330	(5,179)	-10%	20
Statutory fees and fines	12,539	2,984	3,202	218	7%	
User fees	15,178	3,807	9,596	5,789	152%	21
Contributions - monetary	53,987	13,452	13,815	363	3%	
Grants - operating	54,300	11,378	11,469	91	1%	
Grants - capital	6,414	-	112	112	0%	
Interest received	11,203	2,344	3,862	1,518	65%	22
GST recoveries	6,802	2,279	3,202	923	41%	23
Employee costs	(134,496)	(36,407)	(34,862)	1,545	-4%	24
Material and services	(239,314)	(53,977)	(55,247)	(1,270)	2%	25
Other income	1,371	203	251	48	24%	26
Trust funds and deposits	(500)	1,600	1,823	223	14%	27
Net cash (provided by) used in operating activities	86,192	-2,828	1,553	4,381	-155%	
Cash flow from investing activities						
Payments for property, infrastructure, plant and equipment	(74,823)	(25,070)	(27,516)	(2,446)	10%	28
Proceeds from sale of property, infrastructure, plant and equipment	2,177	125	617	492	394%	29
Proceeds from investments	(2,347)	33,211	30,000	(3,211)	-10%	30
Net cash (used in) investing activities	(74,993)	8,266	3,101	-5,165	-62%	
Cash flow from financing activities						
Finance costs	(1,016)	(286)	(296)	(10)	4%	
Proceeds from borrowings	-	-		-	0%	
Repayment of borrowings	(8,044)	(1,983)	(1,983)	0	0%	
Interest paid - lease liability	(669)	(167)	(200)	(33)	20%	31
Repayment of lease liability	(1,401)	(485)	(414)	71	-15%	32
Net cash provided by (used in) financing activities	(11,130)	(2,921)	(2,893)	28	-1%	
Net increase/decrease in cash and cash equivalents	69	2,517	1,762	-755	-30%	
Cash and cash equivalents at the beginning of the financial year	24,865	23,086	27,511	4,425	19%	
Cash and cash equivalents at end of the month	24,934	25,603	29,273	3,670	14%	

Standard Statement of Capital Works

For the quarter ended 30 September 2023

		Year To Date				
Capital Works Program	Annual budget	Budget	Actual	Variance	Variance	Ref
	\$'000	\$'000	\$'000	\$'000	%	
Property						
Land	6,311	2,457	820	1,637	66.6%	33
Total property	6,311	2,457	820	1,637	66.6%	
Buildings						
Buildings	646	0	0	-	0.0%	
Building improvements	93	10	3	7	70.0%	34
Total buildings	739	10	3	7	70.0%	
Total property and buildings	7,050	2,467	823	1,644	66.6%	
Plant and Equipment						
Plant machinery and equipment	3,377	525	738	(213)	-40.6%	35
Fixtures, fittings and furniture	0	0	0	-	0.0%	
Computers and telecommunications	22,938	203	2,664	(2,461)	-1212.3%	36
Total Plant and Equipment	26,315	728	3,402	(2,674)	-367.3%	
Infrastructure						
Roads	31,034	6,393	5,415	978	15.3%	37
Bridges	1,361	29	28	1	3.4%	
Footpaths and cycle ways	5,627	1,432	1,516	(84)	-5.9%	
Drainage	12,993	2,408	1,834	574	23.8%	38
Recreational, leisure and community facilities	48,939	9,649	12,792	(3,143)	-32.6%	39
Waste management	147	73	53	20	27.4%	40
Parks, open space and streetscapes	12,394	1,401	1,580	(179)	-12.8%	41
Off street car parks	0	0	0	-	0.0%	
Other infrastructure	3,316	487	119	368	75.6%	42
Total Infrastructure	115,811	21,872	23,337	(1,465)	-6.7%	
Total Capital Works Expenditure	149,176	25,067	27,562	(2,495)	-10.0%	
Types of Capital Works						
New Assets	52,431	11,495	11,303	192	1.7%	
Upgrade	44,342	5,853	7,292	(1,439)	-24.6%	
Expansion	3,326	330	532	(202)	-61.2%	
Renewal	49,077	7,389	8,435	(1,046)	-14.2%	
Minor Capital Works	0	0	0	-	0.0%	
Total Capital Works Expenditure	149,176	25,067	27,562	(2,495)	-10.0%	

Year to date variance reports

1 July to 30 September 2023

Reference	
1	Revenue from Operating Activities – Rates Rates unfavourable at YTD September 2023 due to timing differences for supplementary rates
2	Revenue from Operating Activities - Statutory Fees and Fines Revenue favourable than expected YTD September due to higher statutory engineering fees
3	Revenue from Operating Activities – User Fees Revenue favourable than expected YTD September due to higher use of community facilities and attendances mainly in Community Life
4	Revenue from Operating Activities – Interest Revenue favourable than expected YTD September largely due to the higher than anticipated interest rates and amount available for investment.
5	Revenue from Operating Activities – Net gain/(loss) on disposal of property, infrastructure & plant The variance is due to the timing of disposal of assets compared to Budget. It is expected that the variance will be reduced during subsequent quarters.
6	Revenue from Operating Activities - Other Income Revenue from other income is unfavourable largely due to timing differences in property rentals
7	Expenditure from Operating Activities – Materials and Consumables The YTD favourable variance is largely due to developer contribution reimbursements timing differences
8	Expenditure from Operating Activities – Utilities The variance relates to the timing of invoices.
9	Expenditure from Operating Activities – Finance costs - Leases While preparing the budget, it was assumed that the Council would continue leasing the office equipment. However, subsequently, the Council is looking to move to the State Government Purchase Contract for Multifunction Devices and Printers, which is no longer a lease, but a click fee or payment based on usage
10	Expenditure from Operating Activities – Bad debts The favourable variance is due to timing as the bad debts are assessed at the end of the year rather than during the financial year.
11	Expenditure from Operating Activities – Other Expenditure The favourable variance is largely due to timing differences of grants and contributions paid out
12	Current Assets – Cash and cash Equivalents Higher than anticipated rates and debtor collection at the end of the quarter resulted in increase in actual cash position compared to the budget.
13	Current Assets - Trade and Other receivables The lower than expected level of Trade and Other Receivables is due to the timing of receipt of payments for rates outstanding

Reference	
14	Current Assets – Other financial assets The Other Financial Assets is slightly lower than budget due to higher than anticipated payment for other assets
15	Non-Current Assets – Property, infrastructure, plant & equipment Higher than budgeted payment for the Non-Current Assets resulted in positive variance.
16	Right of use of assets Right of use of assets has been impacted by the timing issues and the variance is expected to be reduced in future quarters.
17	Current Liabilities – Provisions Provision for employee leave and landfill rehabilitation is adjusted at the year end and until then the variance is expected to remain.
18	Equity – Accumulated surplus This has been impacted by the operating result for the first quarter and movement to/from other reserves as well as actual operating result of the previous financial year.
19	Equity – Reserve This has been impacted by the timing of transfer to/from accumulated surplus as well as higher than anticipated balance as of 30 September 2023
20	Cash Flow from Operating Activities – Rates and Charges Receipts from Rates & Charges are lower than budget due to timing of receipts.
21	Cash Flow from Operating Activities – User fees User fees are higher than budget due to the timing of receipts for debtor balances
22	Cash Flow from Operating Activities – Interest Received Interest received is higher than budget due to the timing of Investment maturity. Additionally, Council is gaining higher interest due to improved term deposit interest rates from the Reserve Bank decisions on interest.
23	Cash flow from Operating Activities – GST Recoveries GST Recoveries are higher than expected due to higher than expected delivery of capital works.
24	Cash flow from Operating Activities – Employee Costs Payments for Employee costs are lower impacted by timing of payments and vacant positions.
25	Cash Flow from Operating Activities – Materials & Services Cashflow for Material and Services is higher than budgeted due to the timing of payment of prior year expenses
26	Cash Flow from Operating Activities – Other Income The variance is due to the timing of cash receipt for other income.
27	Cash Flow from Operating Activities – Trust funds and deposits The variance relates to timing variances between the budget and actual for the quarter. It is expected that the variance will be reduced during subsequent quarter.
28	Cash Flow from Investing Activities – Payments for property, infrastructure, plant and equipment Larger than anticipated payment for the delivery of capital works projects contributed to this variance.

Reference	
29	Cash Flow from Investing Activities - Proceeds from sale of property, infrastructure, plant, and equipment. The variance reflects difference in assumptions for timing of receipts when the budget was developed.
30	Cash Flow from Investing Activities - Proceeds from investments Payment for Capital Works program required more funding than anticipated resulting in calling up of Other Financial Assets to meet funding requirements.
31	Cash Flow from Investing Activities – Interest paid – lease liability This has been impacted by the assumptions associated with the current year budget. It is expected that the variance will be reduced during subsequent quarter
32	Cash Flow from Investing Activities – Repayment of lease liability This has been impacted by the assumptions associated with the current year budget and timing of lease repayment. It is expected that the variance will be reduced during subsequent quarter.
33	Capital Works Program – Land The current YTD favourable variance is due to the cancellation of a land purchase project.
34	Capital Works Program – Building Improvements The current YTD favourable variance is due to project delays.
35	Capital Works Program – Plant Machinery & Equipment The current YTD variance is due to earlier than anticipated plant arrivals.
36	Capital Works Program – Computers and telecommunications The current YTD variance is due to earlier than anticipated expenditure on the transformation program.
37	Capital Works Program - Roads The current YTD favourable variance is mainly due to delays in the Ballarto Rd (west of Botanic Gardens to Quarry entrance) project running behind phasing.
38	Capital Works Program - Drainage The current YTD favourable variance is due to project delays.
39	Capital Works Program – Recreational, leisure and community facilities The current YTD variance is due to eight Recreational facilities projects running ahead of schedule.
40	Capital Works Program – Waste management The current YTD favourable variance is due to project delays.
41	Capital Work Program – Parks, open space and streetscapes The current YTD variance is due to projects running ahead of schedule.
42	Capital Works Program – Other Infrastructure The current YTD favourable variance is due to project delays.

CONTRACTS AWARDED GREATER THAN \$5M

Background

Council's contract awarding processes are underpinned by a strong governance framework and best practice procurement processes which enable procurement decisions that:

- use public resources efficiently, economically and ethically
- facilitate accountable and transparent decision making
- encourage competition and are non-discriminatory
- encourage appropriate engagement with risk
- are proportional to the scale and scope of a requirement
- allow for continuous improvement and innovation

Financial year to date

Title	Supplier	Amount (incl. gst)	Date awarded	Awarded by
Open Space Maintenance – Central Zones 7, 8, 9	Panel of Suppliers (4 Suppliers)	\$40,406,877.63	15/08/2023	Council
Asphalt Resurfacing of Various Roads for year 2023/2024	R & C Asphalt Paving Pty Ltd	\$5,500,000.00	26/09/2023	Chief Executive Officer
Animal Pound Services	Lost Dogs Home	\$5,500,000.00	08/07/2023	Chief Executive Officer

Contact City of Casey

03 9705 5200

NRS: 133 677 (for the deaf,
hearing or speech impaired)



TIS: 131450 (Translating and Interpreting Service)

口译员 | مترجم شفاهی | ආඥා පරිවර්තක | ਦੁਭਾਸ਼ੀਏ | ترجمان

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Customer Service Centres

Cranbourne

Customer Service Centre Cranbourne
Park Shopping Centre, Shop 156,
South Gippsland Highway, Cranbourne

Narre Warren

Bunjil Place,
2 Patrick Northeast Drive,
Narre Warren



City of
Casey