

Quarterly Community Report January-March 2021



Administrator Message

I am pleased to present the City of Casey's Quarterly Community Report for January to March 2021.

Throughout this quarter, Council has continued to support our community through the COVID-19 pandemic. This includes securing additional resourcing to support resilience work, such as the Community Activation and Social Isolation (CASI) initiative, which aims to support our residents to recover from the emotional, social and financial effect of the pandemic.

This initiative will see the roll-out of a new neighbourhood connection program called, Let's Get Neighbourly, Casey! With a dedicated Community Connector employed by Council to implement this new program over the next six months.

Council also developed a comprehensive operating procedure regarding activation and operation of relief services in the event of a Class 1 (natural environmental) emergency. This ensures that residents who need relief support during these times, will be kept safe under a 'COVID-Safe' operating environment.

This quarter also saw the launch of the Community Leadership Program, which will provide free training for new, emerging and existing community leaders in Casey who want to build their leadership skills and learn about community engagement and local government. The program underwent a successful marketing campaign, which resulted in more than 220 expressions of interest being received, followed by the appointment of 30 participants for the program.

Some other highlights for the quarter included the official opening of Selandra Recreation Reserve in March. Construction of three other recreation reserves in Cranbourne East and Clyde North are also nearing completion with only minor works and service connection remaining. These recreation reserves will provide our residents with access to quality sports fields and playgrounds, whilst promoting opportunities for physical activity.

Bunjil Place has continued to connect and engage with the community through digital means via the Bunjil Place website and social media channels. This included exhibition program videos, virtual gallery exhibition walks throughs, wellness workshops, Bailey's art club activity, videos with upcoming performers at Bunjil Place and a special Easter message filmed with young people from the Casey community.

Council relies on community engagement to inform the delivery of services, infrastructure and facilities. In the third quarter we heard from our community on topics such as Master Plans for local recreation reserves, the Wilson Botanic Park Play Precinct Review, Smart Cities, our Road Management Plan and more. The feedback gained through these opportunities will be used to inform future decision making in these respective areas, including upgrades at local recreation and leisure facilities and the adaptation of smart city technology.

There are several more engagement opportunities scheduled to take place throughout the year that will help shape key areas for Council. The third phase of Shape Your City was run during this quarter, which involved approximately 90 community members and stakeholders, who participated in deliberative engagement sessions and workshops. These sessions used key themes to explore Council's strategic focus points as well as support the development of key corporate strategies. Internal workshops were also undertaken with staff during the quarter to discuss the results and decide upon appropriate directions. Council looks forward to further engagement over the coming months in the lead up to the adoption of the new Council Plan 2021-25 and Long-Term Community Vision 2031. I would like to thank all members of the community who took the time to participate in recent community engagement activities and encourage people across Casey to take every opportunity to get involved to help us shape a better future for our city.

Noelene Duff PSM
Chair of Administrators
City of Casey



Introduction

Each year, an Action Plan is developed that includes the key projects and activities which work towards delivering our 2017-21 Council Plan.

The Quarterly Community Report provides a detailed statement of Council's performance against the Council Plan 2017-21.

It details the progress of delivering the Council Action Plan 2020/21, financial performance, capital works project delivery and community engagement updates.

Council Plan Performance

This section provides a detailed update on Council's progress in delivering the Council Action Plan 2020/21, for the January - March 2021 period.

There are 30 actions planned for delivery in 2020/21. This includes 4 carryover actions from the Annual Action Plan 2019/20, which were not

completed at 30 June 2020, as planned.

As at 31 March 2021, 3 actions have been completed, 1 is at risk and the remainder are tracking to plan, with two carryover action now being incorporated and reported on as part of the 2020/21 actions.

Action Status Overview:

Strategic Objective 1: People Driven



Strategic Objective 2: Place to Prosper



Strategic Objective 3: High Performing Organisation



Legend:

 **Completed:** Action was completed by the target date

 **At Risk:** Action is tracking more than 10% behind target but will be met by the target date

 **Replaced:** Carry over action that has been replaced with a new Council Plan Action

 **In Progress:** Action is underway and tracking against target

 **Not Completed:** Action was not completed, or will not be completed, by the target date

 **Deferred:** Action has been deferred and work will not be undertaken this financial year

Strategic Objective 1: People Driven

The City of Casey strives to deliver services and infrastructure that meets the needs of its growing community. Creating a well-connected transport network is vital to support the rapid growth in the municipality so that our residents and visitors are able to get around with ease. We want to create a place where people feel safe, included within their community and socially connected.

Strategy 1.1 An inclusive, safe and connected community

Action: Launch a citizen leadership program to develop Community Leaders who can help build knowledge of Council's role and responsibilities and build connection with Council's Administrators.

Status: In progress ■

Due date: 30 June 2021

Comment: The Evaluation Framework is now in place and the Administrators have been briefed. A successful marking campaign produced over 220 Expressions of Interest which will be shortlisted in April.

Action: Implement the Gender Equality Action Plan to create leadership opportunities for diverse women, ensure an enabling workplace culture and embed a gender inclusive approach to community programs, services and infrastructure.

Status: In progress ■

Due date: 30 June 2021

Comment: This quarter the following took place:

- Recruitment and launch of the City of Casey Gender Equality Community Taskforce. The first inaugural meeting was held as part of International Women's Day events in early March and followed up by gender equality foundational training with Women's Health in the South East (WHISE).
- Preparation for Casey's workplace gender audit in collaboration with People and Culture and external partner, Right Lane Consulting. Casey is undertaking a comprehensive review of the state and nature of gender and intersectional inequality in the workplace in order to establish a baseline and identify key priorities for the next Gender Equality Action Plan (2021-25).

- Roll out of 2 co-design workshops with City Planning and Infrastructure managers and nominated divisional champions. These workshops were held in collaboration with Women's Health in the South East (WHISE) to support gender competency development within CP&I teams.

- International Women's Day – Casey hosted a number of events exploring the Choose to Challenge theme and the roles we all play in challenging gender stereotypes and creating more equal outcomes for women. This included a two-part internal staff event with guest speaker Jane Gilmore and a panel of staff speakers

- Continued engagement with the Champions of Change group – a second orientation workshop was run for new members and a Yammer group has been set up for members to engage with each other and share opportunities for collaboration.

Action Carried Over From 2019/20

Action: Review the Asset Management Plans based on the 2017/18 review to ensure assets are fit for purpose and sustainable.

Status: Deferred ■

Due date: 30 June 2021

Comment: Council adopted a revised work program for this action in the previous financial year. This was due to the changes to the Local Government Act regarding the requirement for 10-year Asset Management Plans. Recruitment for all roles has been completed with work to recommence in the 2021 financial year.

Strategy 1.2 A council whose services and facilities are driven by community needs

Action: Design and implement stage two of the Aged and Disability Service Review to explore different service models and address barriers to accessing support

Status: Complete ■

Due date: 30 June 2021

Comment: The review recommenced in September 2020 after a considerable pause due to COVID-19. Stage 2 of the review has been completed. Stakeholders across the organisation have been re-engaged, and an oversight committee established. Both the Executive Leadership Team and Administrators have been briefed on the framework, methodology and direction for stage 3 of the review.

The primary focus going forward will be finalising unit costings and implementing a risk mitigation strategy in relation to Council's fully funded hours.

Action: Collaborate with the development sector to support the early delivery of infrastructure through Development & Infrastructure Contribution Levies.

Status: In progress ■

Due date: 30 June 2021

Comment: Projects to the value of approximately \$130 million will be delivered supported by progress payments through the Contribution Plan Reserves. Opportunities for developers to be more involved in the delivery of community facilities is being explored.

Action: Undertake a review to determine if Council should become a service provider of funded three year old kindergarten.

Status: Complete ■

Due date: 30 June 2021

Comment: The City of Casey is expanding its current Kindergarten program, supporting the introduction of the State Government policy to fund 2 years of kindergarten prior to children starting school.

From the beginning of the 2022 educational year eligible three year old children will be able to access five hours of kindergarten per week.

Action: Implement a comprehensive program in

response to the COVID-19 pandemic to support our community to rebuild and thrive in both the social and economic environments.

Status: In progress ■

Due date: 30 June 2021

Comment: Council contributed \$132,704 in grant funding to help with COVID response and recovery. This included \$46,200 in Community Grants, \$8,726 for Equipment and Training, \$45,748 in Quick Response Grants and \$32,480 in funding for Community Service Organisations.

Council also, secured funding for an additional resource to strengthen partner network response to support those people who are at risk of loneliness, isolation and disconnection.

Action: Undertake community engagement to inform a new Community Vision that describes the City's aspirations for the next ten years to inform Council's strategic priorities.

Status: In progress ■

Due date: 30 June 2021

Comment: The third phase of the statutory engagement program (deliberative engagement) was run in February and March. Roughly 90 community members and stakeholders participated across these sessions. These sessions used the key themes to explore Councils strategy focal points as well as support the development of key corporate strategies including the Environment Strategy, Economic Development Strategy, Infrastructure and Place Strategy and the Health and Wellbeing Strategy, identified through the strategic planning framework.

Internal workshops were run with staff in the quarter to discuss the results and directions identified and decided upon. Further internal engagement is planned for quarter 4.

Actions Carried Over From 2019/20

Action: Work with local schools and service providers to implement a partnership approach to develop a master plan for the Doveton Pool in the Park (DPIP) site

Status: In progress ■

Due date: 30 June 2021

Comment: The project is progressing on time. The Open Space and Heritage assessment, Site Feature Survey, Concept Design, Engagement plan and Risk assessment have all been completed.

Council endorsed the community engagement phase of the concept design for DPIIP, which commenced on 26 March 2021 and due for completion in May 2021. Upon completion the master plan will be finalised and presented to Council for endorsement. The project may roll into the 2021/22 financial year for completion to meet the required Council reporting time lines.

Action: Develop an Urban Forest Strategy, in line with the Living Melbourne Strategy, to enable strong natural assets and enhance liveability

Status: Replaced ■

Due date: 30 June 2021

Comment: Progress toward this action will now be reported under Strategic Objective 2, in the action: 'Protect, plant and manage trees in streets and parks to grow strong natural assets and foster a greener, more liveable Melbourne'.

Action: Develop a roadmap to articulate how the City of Casey will facilitate 'Smart City' concepts and broader innovation across our communities to improve liveability and community wellbeing.

Status: Replaced ■

Due date: 30 June 2021

Comment: Progress toward this action will now be reported under Strategic Objective 3, in the action: 'Undertake community engagement to determine how Casey can use emerging smart city technology to improve liveability, wellbeing and sustainability'.

Strategy 1.3 A city with an accessible and well-connected transport network

Action: Work with State and Federal Government to ensure major rail and transport upgrades deliver an integrated and reliable network.

Status: In progress ■

Due date: 30 June 2021

Comment: The Major Transport Projects Interface Team is now well established and includes Transport Planners and Urban Designers. Collaborating with State's two delivery agencies - Major Road Projects Victoria and Level Crossing Removal Projects, across 15 big build projects within Casey. Key highlights during the quarter included: successful opening of Evans Road Level Crossing Removal project and critical project milestones related to Clyde Road level crossing, Cranbourne line upgrade, and Hallam level crossing and station upgrade.

Action: Deliver paths and trails in Casey that improve connection and promote sustainable modes of transport.

Status: In progress ■

Due date: 30 June 2021

Comment: Advocacy continues for the delivery of Shared Use Paths in current Major Road & Transport Projects and Growth Area Estate Development. Actions are being implemented from the audit of 270km of Council's existing Shared Paths. The Evans Road Bridge Shared Path (Level Crossing Removal Project) was completed and open to the public creating an integral north-south connection for Lyndhurst/Cranbourne residents.

Strategic Objective 2: A Place to Prosper

The City of Casey aims to be a place in which our residents and visitors can thrive, with a local economy that fosters innovation and supports local jobs. Casey aspires to be a leading local authority, that leverages the strength of the region in advocacy, regional planning and investment. We want to enhance our natural environment and provide access to cultural experiences and events that celebrate the diversity of our community and foster connection and wellbeing.

Strategy 2.1 The destination for arts, culture, sport and leisure that attracts visitors and brings communities together

Action: Deliver four new recreation reserves (Cranbourne North, Cranbourne East and Clyde North) to provide residents access to sports fields and playgrounds and promote opportunities for physical activity.

Status: In progress ■

Due date: 30 June 2021

Comment: Construction of the four new recreation reserves is nearing completion with full handover of all reserves expected at the end of April 2021.

The formal opening of Selandra Recreation Reserve, Cranbourne North was held on 30 March 2021. Ramleigh Recreation Reserve, Clyde North, Mick Morland Reserve, Clyde North and Livingston Recreation Reserve, Cranbourne East, are nearly complete with minor works and service connections remaining.

Action: Provide a range of digital programs to connect the community to arts and cultural experiences from Bunjil Place during its closure and beyond.

Status: In progress ■

Due date: 30 June 2021

Comment: Bunjil Place maintained digital engagement with the community through programs via the Bunjil Place website and social channels, including a mix of live, recorded and interactive content. This included exhibition program videos, virtual gallery exhibition walk throughs, wellness workshops including digital

yoga, Bailey's art club activity, videos with upcoming performers at Bunjil Place and a special Easter message filmed with young people from the Casey community.

Action: Partner with elite level sporting groups and state sporting associations to attract major events to the region and ensure representation in the Casey community.

Status: In progress ■

Due date: 30 June 2021

Comment: COVID-19 unfortunately caused some Melbourne Storm Events to be cancelled. However, Melbourne City FC Academy and NPL training begun at Casey Fields and the Casey Demons VFLW also launched.

Strategy 2.2 A thriving economy with local jobs, investment and new industries

Action: Partner with industry, government and the community to improve regional collaboration, long-term planning, infrastructure funding and governance reforms.

Status: In progress ■

Due date: 30 June 2021

Comment: GSEM collaboration continued, and saw the success of South-East Recycled Water infrastructure becoming one of Infrastructure Victoria's High-Priority Projects. South-East City Deal continues to remain dormant, with no clarity on status changing. Council officers collaborated with the NGAA on government submissions which covered: the audit of Urban Congestion Fund car park projects, a review of migration

policy, a review of the National Housing Finance and Investment Corporation, and a draft 30-year infrastructure strategy for Victoria. Council also began engaging Development Victoria for insights into partnerships, finance, probity, and risk when it comes to land development.

Action: Make best use of underutilised Council land by creating opportunities for new civic, community and commercial developments.

Status: In progress ■

Due date: 30 June 2021

Comment: Council officers have been working with the Victorian Health Building Authority (VHBA) to identify a suitable site for a new Community Hospital within Cranbourne. The preferred site, which has been endorsed by the Minister for Health, is a 17,130m² parcel of Council owned land, located at 65 Berwick Cranbourne Road, Cranbourne East (known as the 'Casey Complex').

In February / March 2021, Council commenced its community engagement, as per our obligations under the act, for the disposal of land to the VHBA. In addition, initial engagement sessions with impacted tenants within the Casey Complex have taken place.

Action: Improve the local economy and create jobs by attracting new investment, supporting business growth and enhancing the planning, design and management of activity centres.

Status: In progress ■

Due date: 30 June 2021

Comment: Council continued to develop its Economic Development Strategy to consider how it will build new capabilities that will enhance Casey's economy, and create local jobs - this included comprehensive business stakeholder engagement opportunities for businesses to provide feedback. Aspects of COVID impacts are proactively being tended to by officers to improve local job outcomes, which includes but isn't limited to the creation of draft facilitated development process to ensure support is in place for prospective investors.

Action: Facilitate the unlocking of future employment land to ensure Casey residents have access to and choice of employment opportunities.

Status: In progress ■

Due date: 30 June 2021

Comment: Council continued engagement with the Victorian Planning Authority on the delivery of two new employment precinct structure plans, being Croskell and Casey Fields South. Council is advocating for these two precincts to create 7,100 local jobs, in accordance with the South East Economic Corridor Strategic Context Report to 2060.

Strategy 2.3 A city that sustainably plans and manages growth while protecting its diverse landscape

Action: Mitigate the impact of climate change by reducing Council's carbon footprint and supporting the community to reduce greenhouse emissions.

Status: In progress ■

Due date: 30 June 2021

Comment: Work on the initiative continues to progress well. The Executive Leadership Team attended a presentation from a Climate Change specialist which highlighted the risks associated with climate change. It was accepted that organisational action is required to address these risks. Development of a community emissions management plan has commenced.

Climate risk has been incorporated into the Organisational Strategy as a priority. The Environment Team has appointed an Environmental Planner to lead internal program with the support of the working group.

Action: Increase the diversion of waste from landfill through new kerbside services such as Food Organics Garden Organics and leading the procurement of advanced waste processing.

Status: In progress ■

Due date: 30 June 2021

Comment: Council introduced a voluntary food organics recycling service which allows residents to place food waste into the existing garden waste kerbside bin. Approximately 4,000 caddies were delivered to early adopters, and work is currently underway to develop an audit methodology to determine success of this initiative.

Council, via the Metropolitan Waste and Resource Recovery Group has completed an expression of interest for procurement of advanced waste processing technology for 16 Councils in South East Melbourne. Council received 30 submissions from a mix of Australian and international companies and consortia. The submissions were evaluated and shortlisted to three candidates. Outline specification documents were prepared and distributed to the shortlisted bidders. Responses have been received and appraised by the Council panel. A competitive dialog process has commenced and has identified several issues to be resolved in order to refine the Request For Tender before it is released. This will mitigate risks to ensure the optimum outcomes for participating Councils.

Action: Protect, plant and manage trees in streets and parks to grow strong natural assets and foster a greener, more liveable Melbourne.

Status: At Risk ■

Due date: 30 June 2021

Comment: Last quarter, recruitment for key project personnel was unsuccessful, and due to this, recruitment continued into this quarter. This caused work on this project to be delayed. Work has recommenced and a program is currently being developed to deliver the strategy in the next six months.

Action: Develop a Domestic Waste Water Management Plan in order to minimise the environmental and public health risks associated with onsite domestic septic systems.

Status: In progress ■

Due date: 30 June 2021

Comment: A draft Domestic Waste Water Management Plan has been developed and has been provided to both internal and external

stakeholders for feedback.

Community consultation for the draft Domestic Waste Water Management Plan via Casey Conversations took place during this quarter and concluded on 5 March 2021. The draft plan has been amended based on feedback obtained and the action plan now also requires amendment, in which work is currently underway.

Action: Introduce changes to the planning scheme that reflect contemporary policies and community priorities.

Status: In progress ■

Due date: 30 June 2021

Comment: Work on the project continues to track as planned and changes have been made the Casey Planning Scheme during the quarter. This includes amendments for the Housing Strategy, Municipality wide activity centre strategy, and to correct municipal wide heritage overlay errors. Council has been working with the State Government and has received first and second drafts from Smart Planning on the Casey Planning Scheme translation. Lodging of submissions to State Government policy reforms regarding a proposed land-use Buffer Area Overlay and changes to the Green Wedge Zone have also been completed.



Strategic Objective 3: A High Performing Organisation

The City of Casey strives to be an efficient and effective organisation. Council is focussed on innovation and continuous improvement to transform the way we deliver services to the community. We aim to optimise the use of technology and digital solutions, and will focus on our customers to create a seamless customer experience.

Strategy 3.1 A leader in applying technology and innovation

Action: Undertake community engagement to determine how Casey can use emerging smart city technology to improve liveability, wellbeing and sustainability.

Status: Complete ■

Due date: 30 June 2021

Comment: The Smart Casey Launchpad document was launched in January 2021 to a group of over a 100 internal and external stakeholders and partners. This was the culmination of over 9 months engagement in the development of the Program and its finalisation. The program has now moved into implementation, and ongoing conversations with the community and key partners continue through the implementation of the many initiatives contained within the year 1 program plan. Smart Casey Launchpad has also been shortlisted for two awards at the MAV Technology Awards.

Action: Develop and begin implementing a Transformation Strategy that ensures Casey is an agile, capable and sustainable Council into the future.

Status: In progress ■

Due date: 30 June 2021

Comment: The Transformation Strategy Mission and Goals have been developed and articulate our aspirations to become an adaptable future-ready organisation, where innovative people and partnerships thrive to deliver maximum community benefit. The Strategy development has now moved into the Design Phase, where the organisation's future state operating model will be developed, as well as a view of the

supporting people, process and technology that will be required to ensure its success. A partner organisation has been appointed and has commenced work to support Casey through this phase. The program is currently running to expectations, with a final Strategy and Business Case to be presented for endorsement in September 2021.

Action: Deliver new online features to provide customers with additional choice and flexibility, including a chat bot, to use more services 24/7.

Status: In progress ■

Due date: 30 June 2021

Comment: Improvement updates to the virtual assistant were made during the quarter, including expanding into a kindergarten stream.

Backend improvements have enhanced the testing of new functionality before it goes live on the Casey website and the Virtual Assistant.

Strategy 3.2 An efficient and effective, customer focussed Council with sufficient resources to meet priorities

Action: Implement a proactive governance program addressing the matters identified by the Independent Broad-based Anti-corruption Commission's (IBAC) Operation Sandon.

Status: In progress ■

Due date: 30 June 2021

Comment: Work is progressing well, with the project team undertaking work as required under the Integrity and Ethics Action Plan.

There are 20 actions in the plan with 18 actions completed, 9 in progress or ongoing and 1 not completed.

Action: Ensure the planning of infrastructure essential for Council and the community is financially sustainable and fit for purpose.

Status: In progress ■

Due date: 30 June 2021

Comment: This strategy will set the direction for Council infrastructure including how we cater for current and future community needs, financial sustainability and partnerships across other levels of government and private stakeholders.

Work completed included the preparation of the Community Services Infrastructure Plan which includes the recent fit for purpose assessment of all Council community facilities, the review of Asset Management Plans and use of the Project management framework to ensure new infrastructure is appropriately scoped and meets relevant standards.

Action: Expand the Voice of the Customer Program across more services to ensure we are listening to our customers and their feedback is used to improve the way we deliver services.

Status: In progress ■

Due date: 30 June 2021

Comment: The Voice of the Customer (VoC) program expanded during the quarter to include surveying customers who requested services from the Connected Communities, Governance and Finance & Rates departments. The program is on track to add surveying for customers of the Planning & Building, Growth & Investment and Arts & Cultural Development departments in the next quarter. The VoC program currently surveys customers post service from 412 different functions across Council.

Action: Implement a Financial Sustainability Plan that guides resourcing and decision making to meet the needs of the growing community across a constrained budget.

Status: In progress ■

Due date: 30 June 2021

Comment: The Draft Budget and Financial Plan's financial sustainability principles are currently being finalised with the Administrators. This reflects disestablishment of positions, adoption of new Local Government Act requirements and balance sheet leveraging.





Community Engagement

During January - March 2021, the City of Casey ran various consultations with the community using a mix of online engagement on Casey Conversations, email and receiving feedback by mail.

Shape Your City

During the first phase of Shape Your City (September - October 2020), our community indicated that green, open space, community safety, roads and public transport were of a top priority to them.

We compiled all the feedback and created a Casey Community Panel, which is a representation of our broader community, to take part in what we call the 'deliberative process' during February and March 2021. Members of the panel helped us to work through what we already know to help inform our new long-term Community Vision, Council Plan, financial plans, and other important strategies.

The feedback provided from this group will help

us get a better understanding of the results from the first phase of engagement, and ensure that our planning best reflects the priorities of our community.

Boasting more than 360,000 residents and still growing, Casey is a diverse community with a range of needs, and as our community grows, so too do the needs and aspirations of our residents.

The draft documents created from these large engagement will be on exhibition in late-May for the community to provide their final feedback before adoption in late June 2021.

Further information can be found here <https://conversations.casey.vic.gov.au/shape-your-city>





Community Leadership Program

The City of Casey's Community Leadership Program is a free program for up to 25 new, emerging and existing community leaders aged 18 years or over, who want to enhance their leadership skills, create new personal and professional networks and learn more about local government.

In March 2021 expressions of interest were sought for the program and the program is open to all genders, age groups, abilities, Aboriginality, cultures, linguistic backgrounds, sexual orientation, education and employment status.

In three weeks there was over 200 diverse expressions of interest received. All expressions of interest applications were reviewed by Council officers and interviews were conducted prior to the commencement of the program in May.

The learnings on the program will include:

- Leadership: leadership styles and theory, personal and community leadership
- Communication: communication skills, presenting, public speaking
- Community capacity: local resources, networking, working with volunteers
- Understanding Government: responsibilities of local government, democracy, working effectively with Council
- Leading Change: Good Governance, decision making, project planning and goal setting
- At the conclusion of the program, graduates will have the opportunity to participate in ongoing networking opportunities where they can gain practical experience in leading community and Council projects.

Further information can be found here <https://conversations.casey.vic.gov.au/clp>

Community Engagement

Old Cheese Factory Homestead

Following the closure of the Homestead Café at the Old Cheese Factory in 2020, the City of Casey asked for your thoughts and ideas about how we can best use this space and maximise community benefit!

The Old Cheese Factory is a historical and important asset for the local community and the communities feedback on the future use of the old café site is important to ensure Council is delivering our community what they want and need.

Over 250 people provided their feedback during the consultation in February – March 2021 with the following themes appearing:

- 70% of people had dined in when they last visited and 30% had take-away
- Community wanted to see a combination of dine-in and take-away
- Up to 13% of people would like to see community workshops in the space

A decision on how the Homestead Space will be used is expected to be finalised by 30 June 2021. The endorsed decision will then be implemented.

Further information can be found here <https://conversations.casey.vic.gov.au/old-cheese-factory-homestead>



Get Involved in Upcoming Projects

Be the first to hear of any new opportunities to have your say by registering your details on our dedicated community engagement website – www.conversations.casey.vic.gov.au.

We will continue to provide you with more opportunities to have your say and be involved in Council projects, strategies and decision-making. Your input is critical in helping us provide the services and infrastructure needed to support the growing community and make City of Casey Australia's most liveable city.

Note: the URL for Casey Conversations has recently changed to conversations.casey.vic.gov.au. If you have bookmarked any links, we recommend that you update them to take full advantage of the change.

Administrator Engagement with the Community

Throughout the quarter, the Administrators attended six events with the community. This included:

- Australia Day Awards (25 January)
- Australia Day Citizenship (25 January)
- Tulliallan SOD Turning (11 February)
- 2x Citizenship Ceremonies (30 March)
- Selandra Rise Active Open Space Pavilion (30 March)

There are at least another six events currently planned for quarter 4 including ANZAC Day, citizenship ceremonies and various facility openings.

Capital Works Highlights

Selendra Rise Active Open Space Development, Selendra Estate

Edrington Ward

The Selendra Rise Active Open Space Development project at the Selendra Estate includes a multi purpose pavilion for school and community use, outdoor spaces for recreation, including a district level play space, shared walking and cycling paths and landscaping, sport playing surfaces for school and community use, including three soccer pitches, two cricket ovals, cricket nets and associated infrastructure and space for the delivery of programs promoting wellbeing and healthy lifestyles, such as the neighbouring school's partnership with the Melbourne Football Club.

Project is practically complete with final inspections completed early March. The public art has been installed and construction of the playground is currently underway.



Selendra Rise Active Open Space Development, Selendra Estate

Ramleigh Active Open Space Development, Ramleigh Springs Estate

Edrington Ward

The Ramleigh Active Open Space Development project at the Ramleigh Springs Estate includes a multi purpose pavilion for school and community use, outdoor spaces for recreation, including a district level play space, shared walking and cycling paths and landscaping, sport playing surfaces for school and community use, including three soccer pitches, two cricket ovals, cricket nets and associated infrastructure and space for the delivery of programs promoting wellbeing and healthy lifestyles.

Ramleigh Reserve is almost complete with the finishing touches being made to the pavilion and car park. The public art has been installed and construction of the playground is currently underway by P&H Civil Landscape Pty Ltd.



Ramleigh Active Open Space Development, Ramleigh Springs Estate

Mick Morland Reserve Active Open Space Development, Kilora Park Estate

Edrington Ward

The Mick Morland Reserve Active Open Space Development project at the Kilora Park Estate include a multipurpose pavilion for school and community use, outdoor spaces for recreation, including a district level play space, shared walking and cycling paths and landscaping, sport playing surfaces for school and community use, including one full size AFL/cricket oval, two netball courts, cricket nets and associated infrastructure and space for the delivery of programs promoting wellbeing and healthy lifestyles.

Mick Morland Reserve is almost complete with the finishing touches being made to the pavilion (touch ups and defect inspection). The playground has also been constructed. Public art is due to be installed early April.



Mick Morland Reserve Active Open Space Development, Kilora Park Estate

Livingston Active Open Space Development, Livingstont Estate

Mayfield Ward

The Livingston Active Open Space Development project at the Livingston Estate includes a multi purpose pavilion for school and community use, outdoor spaces for recreation, including a district level play space, shared walking and cycling paths and landscaping, sport playing surfaces for school and community use, including two full size AFL/cricket oval, two netball courts, cricket nets and associated infrastructure and space for the delivery of programs promoting wellbeing and healthy lifestyles.

Livingston Reserve is practically complete with final inspections completed last week. The public art and playground will be installed in the coming months after re-engaging a new artist.



Livingston Active Open Space Development, Livingston Estate

Capital Works Performance

Summary

The City of Casey's 2020-21 Capital Works Program features an investment of \$131.6 million delivering approximately 268 infrastructure projects.

There were also a further 301 projects (254 projects carried forward from previous financial years and 47 additional projects) included on top of this planned for delivery this financial year. These projects include multi-year projects (i.e. being delivered over two or more years) and other projects which could not be fully completed by 2019/20. A map of current capital works projects valued \$1 million or more is available on Council's website at <https://www.casey.vic.gov.au/policies-strategies/budget>.

All Projects

The combined capital works program is behind planned expenditure and has expended 46.17% of the planned 2020/21 budget. This result was affected by the programs and projects outlined below:

- Ballarto Road - South Gippsland Highway to Casey Fields Bvd - Stage 2 of 3 Road Construction
- Botanic Ridge District Soccer/Cricket - Recreation Facilities New & Improved
- Cranbourne West - (Tulliallan) District-level 3 soccer/1 cricket - Active Open Space Reserve
- Cranbourne West - New Integrated Community Hub

- General - Enterprise Architecture Transformation Program
- Grices Road - Bridge Renewal
- Marriott Waters Recreation Reserve - Pavilion Upgrade
- Max Pawsey Reserve New Bowls Green Roof and accessible toilet/change within existing structure
- Olive Reserve - Indoor Netball Complex - Pavilion Extension
- Road Construction New & Improved - Grices Road
- Road Construction New & Improved - Missens Road
- Strong Drive Childrens Centre - Kindergarten and Community Area Renewal
- Unsealed Road Program - Construction of Smiths Lane
- Various - Land Purchases
- Various - Project Management Costs

All Projects		('000)
Total Annual Budget		\$200,047
Expenditure		
Estimate	57.81% or	\$115,659
Actual	46.17% or	\$92,373
YTD Variance		
Actual to Estimate	-11.64% or	-23,286

Contracts Awarded Greater than \$5M

The table below shows awarded contracts of \$5M and above. These were awarded by the administrators as the CEO delegations were not increased until later in the quarter.

Title	Supplier	Amount (inc)	Date Awarded	Awarder
Clyde Recreation Reserve New Stage Price Request	2Construct Pty Ltd	\$19,639,631.00	16/02/2021	Administrators
Lochaven Active Open Space Reserve, Cranbourne West New Stage Price Request	2Construct Pty Ltd	\$11,493,131.10	16/02/2021	Administrators

Financial Statements

Summary

The report for the nine months for the period ended 31 March 2021 shows a surplus of \$168 million which is \$43.0 million (34 per cent) favourable to budget.

Explanations of line item variances greater than 10% and \$100,000 are included within the variance report.

Analysis of the result to 31 March 2021 shows a number of differences between budgets and actuals, with a number of these being due to timing issues. This means that revenues or expenses are occurring earlier or later than planned in the budget for the third quarter of the year.

Expenses are \$32.8 million lower than budget and this primarily relates to timing issues and the extension of COVID-19 restrictions and closures at public venues and events beyond the budgeted nine months, this also includes budgets for Materials & Services, operating expenditure,

which are now reclassified as capital projects.

Revenue is \$10.2 million lower than budget (3%) which is predominantly in relation to the non-monetary contributions for new development areas. Offsetting this impact is the higher than budget monetary contributions.

As a result of COVID-19 both income and expenditure may see further unbudgeted changes during the remainder of the financial year. Council will continue to regularly monitor its actuals compared to budget as these impacts become apparent.



Standard Statement of Financial Performance

As at 31 March 2021

	Annual		Year to Date			
	Budget	Budget	Actual	Variance		
	\$'000	\$'000	\$'000	\$'000	%	Ref
Income						
Rates	254,035	253,735	254,123	388	0	1
Statutory fees & fines	10,671	7,263	9,243	1,980	27	2
User fees	17,397	13,759	13,142	-617	-4	3
Grants operating (recurrent)	61,059	48,389	47,469	-920	-2	4
Grants operating (non recurrent)	714	714	714	-	-	
Grants capital (recurrent)	2,700	2,025	1,014	-1,011	-50	5
Grants capital (non recurrent)	10,880	8,160	5,164	-2,996	-37	6
Contributions - monetary	37,702	26,815	47,839	21,024	78	7
Contributions - non monetary	84,000	42,000	35,111	-6,889	-16	8
Interest	4,023	3,114	2,481	-633	-20	9
Net gain/(loss) on disposal of prop, infra & plant	50	38	-56	-94	-249	10
Share of net profits/(losses) of associates and joint ventures						
Other Income	847	636	619	-17	-3	
Total Income	484,078	406,648	416,863	10,215	3	
Expenses						
Employee costs	133,126	91,290	90,826	464	1	11
Materials and consumables	124,353	81,656	50,801	30,855	38	12
External contracts	72,200	53,951	53,321	630	1	13
Utilities	8,860	5,800	5,182	618	11	14
Borrowing costs	1,838	1,398	1,266	132	9	15
Finance costs - Leases	456	342	638	-296	-87	16
Depreciation	55,652	41,739	41,764	-25	0	
Amortisation	1,694	1,271	1,156	115	-9	17
Bad Debts	47	5	2	3	-60	
Other expenditure	6,840	3,792	3,490	302	-8	18
Total Expenses	405,066	281,244	248,446	32,798	12	
Surplus (deficit) for month end	79,012	125,404	168,417	43,013	34	
Other comprehensive income						
Items that will be classified to surplus or deficit in future periods						
Share of other Comprehensive income of associates and joint ventures accounted for by equity method	-	-	-	-	100	
Total comprehensive result	79,012	125,404	168,417	43,013	34	

Standard Statement of Financial Position

As at 31 March 2021

	Annual		Year to Date			
	Budget	Budget	Actual	Variance		
	\$'000	\$'000	\$'000	\$'000	%	Ref
Assets						
Current assets						
Cash and cash equivalents	24,690	49,093	35,653	-13,440	-27	19
Trade and other receivables	34,405	78,394	73,533	-4,862	-6	20
Other financial assets	200,076	233,076	311,119	78,043	33	21
Assets classified held for sale	2,779	2,579	-	-2,579	-100	22
Other assets	132	-	2,329	2,329	100	23
Total Current assets	262,082	363,142	422,634	59,492	16	
Non-current assets						
Investments in associates and joint ventures	4,246	4,216	4,366	150	4	
Property, infrastructure, plant and equipment	5,307,917	5,201,978	5,389,865	187,887	4	24
Right of use of assets	12,327	12,751	12,834	83	1	
Other financial assets	17,000	17,000	13,000	-4,000	-24	25
Non Current Assets	-	-	-	-	100	
Total non-current assets	5,341,491	5,235,945	5,420,065	184,120	4	
Total assets	5,603,573	5,509,087	5,842,699	243,612	4	
Liabilities						
Current liabilities						
Trade and other payables	17,087	12,059	41,256	29,197	242	26
Trust funds and deposits	36,478	39,575	32,474	-7,101	-18	27
Interest bearing loans and borrowings	7,479	1,911	3,599	1,688	88	28
Provisions	21,776	21,981	24,483	2,502	11	29
Lease Liability	1,503	374	330	-44	-12	30
Total current liabilities	84,323	75,899	102,142	26,243	35	
Non-current liabilities						
Interest bearing liabilities	38,509	45,989	44,301	-1,168	-4	28
Provisions	20,743	20,444	15,130	-5,314	-26	29
Lease Liability	11,030	12,533	12,802	269	2	30
Total non-current liabilities	70,283	78,966	72,233	-6,733	-9	
Total Liabilities	154,606	154,865	174,374	19,510	13	
Net Assets	5,448,967	5,444,222	5,668,325	244,103	4	
Equity						
Accumulated surplus	2,473,314	2,458,019	2,574,721	116,702	5	
Asset Revaluation Reserve	2,785,919	2,734,812	2,851,243	116,431	4	
Reserve	189,734	251,391	242,361	-9,030	-4	31
Total equity	5,448,967	5,444,222	5,668,325	244,103	4	

Standard Statement of Cash Flows
For the quarter ended 31 March 2021

	Annual		Year to Date			
	Budget	Budget	Actual	Variance		
	Inflows/	Inflows/	Inflows/			
	outflows	outflows	outflows			
	\$'000	\$'000	\$'000	\$'000	%	Ref
Cash flows from operating activities						
Rates and charges	250,504	208,309	211,087	2,778	1	32
Statutory fees and fines	9,881	7,037	8,919	1,882	27	33
User fees	16,910	9,164	12,682	3,517	38	34
Contributions - monetary	37,702	26,815	47,812	20,997	78	35
Grants - operating	44,073	38,203	51,294	13,092	34	36
Grants - capital	13,580	10,185	16,653	6,468	64	36
Interest received	4,029	4,243	3,027	-1,216	-29	37
GST recoveries	11,373	10,003	11,107	1,104	-11	38
Employee costs	(131,326)	(95,484)	(94,299)	1,185	-1	39
Material and services	(207,095)	(133,134)	(134,291)	-1,156	1	40
Other Income	847	636	619	-16	-3	
Trust funds and deposits	2,656	2,985	1,382	-1,602	-54	41
Net cash provided by (used in) operating activities	53,134	88,960	135,992	47,032	53	
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment	(115,610)	(90,855)	(92,370)	-1,515	2	42
Proceeds from sale of property, infrastructure, plant and equipment	7,052	1,035	3,113	2,078	201	43
Payments for other non-financial assets	64,000	31,000	(23,000)	-54,000	-174	44
Not cash (used in) investing activities	(44,558)	(58,820)	(112,257)	-53,437	91	
Cash flow from financing activities						
Finance costs	(1,838)	(1,398)	(1,266)	132	9	45
Proceeds from borrowings	-	-	-	-	-	
Repayment of borrowings	(7,571)	(5,661)	(5,661)	- 0	-	45
Interest Paid - Lease Liability	(456)	(342)	(638)	-296	-86	46
Repayment of Lease Liability	(1,496)	(1,122)	(869)	253	23	47
Net cash provided by/(used in) by financing activities	(11,361)	(8,522)	(8,432)	132	1	
Net increase (decrease) in cash and cash equivalents	(2,785)	21,618	15,302	-6,316	-29	
Cash and cash equivalents at the beginning of the financial year	27,475	27,475	20,351	-7,124	-26	
Cash and cash equivalents at end of the month	24,690	49,093	35,653	-13,440	-27	

Standard Statement of Capital Works
For the quarter ended 31 March 2021

	Annual		Year to Date			
	Budget	Budget	Actual	Variance		
	\$'000	\$'000	\$'000	\$'000	%	Ref
Capital Works Program						
Property						
Land	17,918	5,893	13,914	-8,021	-136.1%	48
Buildings	5,416	3,301	660	2,641	80.0%	49
Building Improvements	169	115	48	67	58.3%	
Total Property	23,503	9,309	14,622	-5,313	-57.1%	
Plant & Equipment						
Plant Machinery & Equipment	3,154	2,623	967	1,656	63.1%	50
Fixtures, fittings and furniture	9	0	1	-1	100.0%	
Computers and telecommunications	13,673	7,871	4,343	3,528	44.8%	51
Total Plant & Equipment	16,836	10,494	5,311	5,183	49.4%	
Infrastructure						
Roads	58,859	25,639	21,588	4,051	15.8%	52
Bridges	2,675	2,321	325	1,996	86.0%	53
Footpaths and Cycle ways	5,465	3,382	2,669	713	21.1%	54
Drainage	5,278	1,999	1,019	980	49.0%	55
Recreational, leisure and community facilities	79,253	55,594	43,420	12,174	21.9%	56
Waste Management	0	0	0	0	0.0%	
Parks, open space and streetscapes	7,799	6,564	3,141	3,423	52.1%	57
Off street car parks	54	30	35	-5	-16.7%	
Other Infrastructure	326	325	242	83	25.5%	
Total Infrastructure	159,709	95,854	72,439	23,415	24.4%	
Total Capital Works	200,048	115,657	92,372	23,285	20.1%	
Types of Capital Works						
New Assets	103,624	56,205	62,715	-6,510	-11.6%	
Upgrade	52,913	26,268	12,602	13,666	52.0%	
Expansion	1,726	1,555	537	1,018	65.5%	
Renewal	41,102	31,089	16,245	14,844	47.7%	
Minor Capital Works	683	541	273	268	49.5%	
Total Infrastructure	200,048	115,657	92,372	23,285	20.1%	

*Note: includes approved carry-forward projects from 2019/20

Year to Date Variance Reports

For the period ending 31 March 2021

Reference	
1	Revenue from Operating Activities – Rates The slightly positive variance reflects higher than expected supplementary rates from properties coming on-line after the budget was finalised, which includes \$1.4 million of additional revenue from rates and waste charges. This is offset by the impact of not charging penalty interest on rates in arrears, this was budgeted at \$1.5 million, the deferral has been extended to 30 June 2021.
2	Revenue from Operating Activities – Statutory Fees & Fines Statutory fees remain higher than budgeted as it was expected there would be a slowing in subdivision and planning applications. Animal Management Fees expected in 2019/20 were deferred until 2020/21.
3	Revenue from Operating Activities – User Fees User fees are lower than budget as a result of the extended Covid-19 restrictions, fees have not been received as a result of extended closures and restrictions at public venues and facilities.
4	Revenue from Operating Activities – Grants Operating (recurrent) There are timing differences which that have caused the negative variance. Specifically, half of the financial assistance grants from the Commonwealth distributed by the Victoria Grants Commission (VGC) were brought forward. This is a permanent variance this year. There are similar timing impacts with grants in the areas of Child, Youth & Family Services for Children's Services, Kindergartens, Family Day Care and Maternal & Child Health Services.
5	Revenue from Operating Activities – Grants Operating (non-recurrent) The negative variance reflects the Commonwealth's decision to bring forward half of the local roads grant for the 2020/21 financial year to 2019/20. This timing difference will remain a permanent variance this year.
6	Revenue from Operating Activities – Grants Capital (non-recurrent) Capital grants are contingent upon delivery of the capital works program for which there have been some timing delays of projects
7	Revenue from Operating Activities – Contributions Monetary The main cause of the positive variance is higher than budget receipts of Developer Contributions and Public Open Space contributions, which continue due to demand for developments.
8	Revenue from Operating Activities – Contributions Non Monetary The current negative variance is due to the timing and release of contributed assets from accumulated development activity, which has resulted in less sub-division assets being completed and transferred to Council control.
9	Revenue from Operating Activities – Interest Interest on investments is lower than budget, this is a result of lower interest rates.
10	Revenue from Operating Activities – Net gain/(loss) on disposal of property, infrastructure & plant The variance is due to the of disposal of assets that was not anticipated when the budget was set.

Year to Date Variance Reports

For the period ending 31 March 2021

Reference	
11	Expenditure from Operating Activities – Employee Costs Employee costs are close to budget due to the inclusion of a state government initiative for Council to employ displaced workers for a short fixed period of time. During the year there was variances in employee costs which was primarily attributable to the slowing of recruitment activity, mainly as a result of continued uncertainty with Covid-19 restrictions.
12	Expenditure from Operating Activities – Materials & Consumables The variance is mainly due to the new developments progressing through the capital works program rather than the operating budget.
13	Expenditure from Operating Activities – External Contract The variance is affected by a combination of timing, seasonal factors and Covid-19, these relate mainly to contracts for various buildings and facilities.
14	Expenditure from Operating Activities – Utilities The current variance is partly related to timing and the reduction in usage (Covid-19) at various facilities, where consumption is slightly lower than anticipated.
15	Expenditure from Operating Activities – Borrowings The current variance is affected by assumptions for the interest rates for assessing the borrowings and is being regularly reviewed.
16	Expenditure from Operating Activities – Finance Costs, Leases The current variance is affected by updated assumptions for the interest rates for assessing these leases and is being regularly reviewed.
17	Expenditure from Operating Activities – Amortisation The variance is affected by the timing of equipment acquisitions.
18	Expenditure from Operating Activities – Other Expenditure The variance is affected by the timing of expenditure and is being monitored.
19	Current Assets – Cash and Cash equivalents The lower than budgeted Cash asset position is due to increased expenditure for property, infrastructure, plant and equipment.
20	Current Assets – Trade and Other Receivables The lower than expected level of Trade and Other Receivables is due to the timing of receipt of payments for rates outstanding.
21	Current Assets – Other Financial Assets The Other Financial Assets is higher than budget due to additional receipts for Developer Contributions and grants and the timing of these receipts.
22	Current Assets – Assets Classified as held for Sale Assets Classified as held for Sale are lower than budget reflecting the deferral of property sales from the continued uncertainty with Covid-19
23	Current Assets – Other Assets This item has a positive variance, due to the timing of investment interest income receivable pending receipt.

Year to Date Variance Reports

For the period ending 31 March 2021

Reference	
24	Non-Current Assets – Property, Infrastructure, Plant & Equipment This item has a positive variance, due to the higher than expected receipt of contributed assets in the previous year.
25	Non-Current Assets – Other Financial Assets The lower than budgeted Other Financial Assets reflects the nature of long-term investments and the available returns from differing maturity profile
26	Current Liabilities – Trade and Other Payables The higher than budgeted Trade and Other Payables is due to timing of supplier invoices for operating and capital payments and associated increased activity on capital works projects.
27	Current Liabilities – Trust Funds and Deposits Trust balances consist of various bonds for works and mainly reflect cash bonds held for subdivisions which are lower than budget.
28	Current and Non-Current Liabilities – Interest Bearing Liabilities The total current and non-current Interest Bearing Loans and Borrowings is lower than budgeted due to interest rate movements which have resulted in adjustment to the interest and principal repayments.
29	Current and Non-Current Liabilities – Provisions The total current and non-current provisions is lower than budgeted. This is due to a decrease in Landfill Rehabilitation Provisions based on the revised future costs of the requirements Stevensons Road Closed Landfill site rehabilitation costs, as calculated during the finalisation of the 2019/20 financial statements. The total current and non-current provision for the landfill site has been reduced as there has been accelerated rehabilitation carried out and now requires less resources than budgeted.
30	Current and Non-Current Liabilities – Lease Liability The Non-current Lease Liability is higher than budget due to a reduction of current lease liability obligations.
31	Equity – Reserve Developer Contributions held for future works is lower than budget and is a result of the higher delivery of Developer Contributed Capital Works Projects.
32	Cash Flow from Operating Activities – Rates & Charges Receipts from Rates & Charges are higher than budget due to timing of receipts (refer Note 1).
33	Cash Flow from Operating Activities – Statutory Fees and Fines Receipts from Statutory Fees & Fines are higher than budget due to timing of receipts for subdivision and planning applications and Animal Manager Fees (refer Note 2).
34	Cash Flow from Operating Activities – User Fees User Fees are higher than budget with increased relaxation of Covid-19 restrictions and re-opening of public venues and facilities
35	Cash Flow from Operating Activities – Contributions Receipts from Contributions are higher than budget due to timing of Developer Contributions based on current activity.

Year to Date Variance Reports

For the period ending 31 March 2021

Reference	
36	Cash Flow from Operating Activities – Grants Operating and Capital Receipts from Grants are higher than expected due additional Grants revenue from the State Government to support specific service programs associated with Covid-19. These areas have corresponding expenditure expected throughout the year.
37	Cash Flow from Operating Activities – Interest Received Interest received is lower than budget due to lower interest rates on Investments.
38	Cash Flow from Operating Activities – GST Recoveries GST Recoveries are higher than expected due to higher than expected delivery of capital works.
39	Cash Flow From Operating Activities – Employee Costs Cash flow for Employee costs is lower than budgeted due to higher than expected vacancies and is primarily attributable to the slowing of recruitment activity, mainly as a result of continued uncertainty with Covid-19 restrictions
40	Cash Flow From Operating Activities – Materials and Services Cash flow for Materials and Services is higher than budget due to timing of new developments progressing ahead of time and associated project completion costs.
41	Cash Flow From Operating Activities – Trust Funds and Deposits The variance reflects difference in assumptions for timing of receipts when the budget was developed.
42	Cash Flow From Investing Activities – Payments for Property, Infrastructure, Plant & Equipment Payments made for land settlements relating to Developer Contribution projects and Capital Works projects were higher than anticipated due timing differences.
43	Cash Flow from Investing Activities – Proceeds from Sale of Property, Infrastructure, Plant & Equipment The variance reflects difference in assumptions for timing of receipts when the budget was developed and is impacted by economic uncertainty with Covid-19.
44	Cash Flow from Investing Activities – Payments for Other Financial Assets Payment for Capital Works program (see note 40) continue to progress ahead of schedule resulting in calling up of Other Financial Assets to meet funding requirements.
45	Cash Flow from Financing Activities – Finance Costs & Repayment of Borrowings The budget was developed on a loan schedule and interest rate movements have resulted in adjustment to the interest and principal repayments.
46	Cash Flow from Financing Activities – Interest Paid-Lease Liability The interest rate assumptions developed in the budget differ to the current borrowing rate.
47	Cash Flow from Financing Activities – Repayment of Lease Liability The variance is due to a change in the incremental borrowing rate
48	Capital Works – Land The current year to date budget variance is due to the earlier than expected completion of land purchases in the third quarter. Land purchases can be impacted by earlier than expected settlements, delays in settlements and negotiations.

Year to Date Variance Reports

For the period ending 31 March 2021

Reference	
49	Capital Works – Buildings Improvements The current year to date favourable budget variance is due to delays in commencement of various projects. Building projects have been impacted by COVID-19 restrictions causing delays to procurement schedules
50	Capital Works – Plant Machinery & Equipment The current year to date favourable budget variance is due to delays in procurement plans and schedules impacted by Covid-19 restrictions.
51	Capital Works – Computers and Telecommunications The favourable year to date budget variance is due to delays in the implementation of various IT projects including delays as a result of Covid-19.
52	Capital Works – Roads There are road projects which are behind of the expected year to date budget. This is expected to correct itself over the course of the year.
53	Capital Works – Bridges The current year to date favourable budget variance is due to delays in procurement plans and schedules and as a result of Covid-19 restrictions.
54	Capital Works – Footpaths and Cycleways There are some projects which have slowed to their expected year to date budget due to delays, offset by some other projects which are ahead of schedule delivery.
55	Capital Works – Drainage The current year to date favourable budget variance is due to delays in procurement plans and schedules. Projects can be impacted by delays in planning authority approval.
56	Capital Works – Recreational, Leisure & Community Facilities The current year to date favourable budget variance is due to delays in procurement plans, schedules and Covid-19 delays.
57	Capital Works – Parks, Open Space and Streetscapes The current year to date favourable budget variance is due to delays in procurement plans and schedules. Projects can be impacted by delays in planning authority approval.

Contact

For more information, contact the City of Casey.

Telephone

03 9705 5200
Monday - Friday, 8 am - 6 pm
or (International +613 9705 5200)

Online

casey.vic.gov.au

In person

Bunjil Place Patrick Northeast Drive, Narre Warren, Victoria	Cranbourne Park SC 125 High St Cranbourne, Victoria
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Postal address

PO Box 1000
Narre Warren, Victoria 3805
Australia

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